



# GAMBIA NATIONAL PETROLEUM CORPORATION (GNPC)

FINANCIAL STATEMENTS AND REPORTS

FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014

AUGUSTUS PROM AUDIT. TAX. ADVISORY. REGISTERED AUDITORS

3 KAIRABA AVENUE 3<sup>RD</sup> FL. CENTENARY HOUSE SERREKUNDA, K.M.C THE GAMBIA

JANUARY 2016

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# GAMBIA NATIONAL PETROLEUM CORPORATION

### **GENERAL INFORMATION**

# 1. BOARD OF DIRECTORS:

Kalidu Bayo Fafa Sanyang Abdoulie Jallow Momodou O.S. Badjie Chairperson Member Member Managing Director

# 2. BOARD SECRETARY:

Fatoumatta Ndure

### 3. BANKERS:

Trust Bank Limited 3/4 Ecowas Avenue Banjul, The Gambia West Africa.

Standard Chartered Bank (Gambia) Limited 8 Ecowas Avenue Banjul, The Gambia West Africa

Guaranty Trust Bank (Gambia) Limited 56 Kairaba Avenue KSMD, The Gambia West Africa

Zenith Bank (Gambia) Limited 49 Kairaba Avenue KSMD, The Gambia West Africa

BSIC (Gambia) Limited 52 Kairaba Avenue KSMD, The Gambia West Africa

Skye Bank (Gambia) Limited 70 Kairaba Avenue KSMD, The Gambia West Africa

Eco Bank (Gambia) Limited 42 Kairaba Avenue KSMD, The Gambia West Africa Access Bank (Gambia) Limited 47 Kairaba Avenue KSMD, The Gambia West Africa

# 4. AUDITOR:

Augustus Prom Audit. Tax. Advisory. Registered Auditors 3 Kairaba Avenue 3<sup>RD</sup> FL. Centenary House KSMD, Serrekunda The Gambia

# 5. **REGISTERED OFFICE:**

Gambia National Petroleum Corporation 1<sup>st</sup> Floor, Futurelec Building Bertil Harding Highway, Kotu P.O. Box 1654, Banjul The Gambia

# GAMBIA NATIONAL PETROLEUM CORPORATION (GNPC)

### <u>DIRECTORS' REPORT</u> FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014

The Directors present the audited Financial Statements of the Corporation for the year ended 31<sup>st</sup> December 2014.

### 1. STATE OF AFFAIRS:

The financial results for the year ended 31st December 2014 are as set out in the attached financial statements.

### 2. PRINCIPAL ACTIVITIES:

The principal activity of the Corporation is the exploitation of the petroleum resources of The Gambia in partnership with other international oil companies. The Corporation is also engaged in the importation, storage, transportation and retailing of petroleum products.

### 3. DIRECTORS:

The Board members who held office during the year under review are listed on page 2. The composition of the Board of Directors was formulated by the Government of the Gambia.

None of the Directors who held office during the year had any beneficial financial interest in the shares of the Corporation.

# 4. <u>DIRECTORS' RESPONSIBILITIES FOR THE FINANCIAL STATEMENTS:</u>

The Companies (Gambia) Act, 2013 and the GNPC Act, 2014 requires the Corporation's Directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Corporation as at the end of the financial year and of its profit or loss for that period.

In preparing these financial statements, the Directors are required to:

- Select suitable accounting policies and then apply them consistently:
- Make judgments and estimates that are reasonable and prudent;
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Corporation will continue operations.

The Directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time, the financial position of the Corporation and to enable them to ensure that the financial statements comply with the provisions of the Companies (Gambia) Act, 2013 and the GNPC Act, 2014. They are also responsible for safeguarding the assets of the Corporation and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# 5. PROPOSED DIVIDEND & TRANSFER TO RESERVES

The Directors do not recommend the payment of dividend for the year.

6. AUDITORS:

The Year Ended 31<sup>st</sup> December 2014 is the final audit of the Corporation's External Auditor's three year term as per the Contract Agreement between GNPC & Augustus Prom - Audit. Tax. Advisory, through the Auditor General - National Audit Office The Gambia.

The Auditors for the year ended 31<sup>st</sup> December 2015 Financial Statements and subsequent years will be hired by the Auditor General - National Audit Office The Gambia, through the Auditor Rotation Process.

# BY ORDER OF THE GNPC BOARD OF DIRECTORS

BOARD SECRETARY

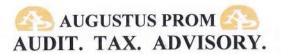
DATE: 18/5/16

REGISTERED OFFICE

1<sup>st</sup> Floor, Futurelec Building
Bertil Harding Highway, Kotu

P.O. Box 1654, Banjul The Gambia





3 Kairaba Avenue – P O Box 587, Banjul, The Gambia – Tel: (220) 4378146/ 4392376 / 4378147 – Fax (220) 4378148 E-mail: admin@augustusprom.com www.augustus-prom.gm

### INDEPENDENT AUDITOR'S REPORT

# TO THE MEMBERS OF THE GAMBIA NATIONAL PETROLEUM CORPORATION ( GNPC )

We have audited the Corporation's financial statements and notes thereto for the year ended 31<sup>st</sup> December 2014 set out on pages 8 to 21. The financial statements have been prepared under the historical cost convention.

### DIRECTORS' RESPONSIBILITIES FOR THE FINANCIAL STATEMENTS

The Directors are responsible for the preparation of the Corporation's financial statements in accordance with the Companies (Gambia) Act, 2013 and the GNPC Act, 2014 adhering to Generally Accepted Accounting Principles. These responsibilities include: maintaining internal controls to ensure that the financial statements are free from material misstatement whether due to fraud or error, selecting and applying appropriate accounting policies that are consistent and making accounting estimates that are reasonable under the operational circumstances of the Corporation.

### AUDITOR'S RESPONSIBILITIES

Our responsibility is to express an independent opinion on those financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing (ISA) as promulgated by the International Federation of Accountants (IFAC). Those standards require that we comply with ethical requirements, plan and perform the audit to obtain reasonable assurance, as to whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant estimates made by the Directors, as well as evaluating the overall presentation of the financial statement.

We believe that the audit evidence that we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **OPINION**

In our opinion, the financial statements give a true and fair view of the financial position of the Corporation as at 31<sup>st</sup> December 2014 and of its financial performance and cash-flows for the year then ended and has been prepared in accordance with the Companies (Gambia) Act, 2013 and the Gambia National Petroleum Corporation Act, 2014 adhering to Generally Accepted Accounting Principles.

Augustus Prom

Audit. Tax. Advisory.

Registered Auditors

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# **Balance Sheet**

As at 31st December 2014

ASSETS	Notes	2014 D'000	2013 D'000
Non-Current Assets			D 000
Property, Plant and Equipment			
Equity Investments	2	322,635	217,595
	17	80,173	80,173
Total Non - Current Assets		(Personal Property of the Personal Property of	80,173
		402,808	297,768
Current Assets			257,700
Inventory			11-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1
Trade & Other Receivables	3	154,806	20.566
Corporation Tax	4	435,477	29,566
Cash and cash equivalent	16	26,805	579,771
Fixed Deposit Investments	5	308,757	11,425
	6	_	122,310
Total Current Assets			54,930
7135015		925,845	700.00
Total Assets		220,043	798,002
		1,328,653	
EQUITY & LIABILITIES		=======	1,095,770
THE STATES			
Equity			
Share Capital			
Retained Earnings	18	20,000	
	19	710,896	3
Total Capital & Reserves		,,,,,	837,622
		730,896	025 (0.5
Current Liabilities		-,0,0	837,625
Trade Creditors	7		
Other Payables	7a	521,901	232,190
	7 <i>b</i>	75,856	25,955
l'otal Current Liabilities		-	,,,,,,
		597,757	258,145
Total Equity and Liabilities			250,143
		1,328,653	1,095,770
			1,093,770

The financial statements were approved by the GNPC Board of Directors on:

Chairperson: 18

Managing Director: The notes on pages 11 to 21 form an integral part of these financial statements.

# **Income statement**

For the year ended 31st December 2014

	Notes	2014 D'000	2013 D'000
Revenue	8	1,025,258	698,284
Cost of Sales	9	(893,185)	(656,839)
Gross Profit		132,073	41,445
Operation Expenditure			
Administrative Expenses	10	(34,266)	(26,116)
Staff Cost	11	(21,748)	(18,758)
Interest Expense & Similar Charges	15	(938)	(1,095)
Depreciation	2	(16,798)	(13,210)
Total Operating Expenses		(73,750)	(59,179)
Other Income			
Exploration - Rental Income	1d,12	90,740	100,017
Finance Income	13	17,552	26,231
Other Income	14	2,275	1,307
		110,567	127,555
Operating Profit before Tax		168,890	109,821
Taxation Charge for the year	16	(14,315)	
Net Profit for the year		154,575	109,821

The notes on pages 11 to 21 form an integral part of these financial statements.

# **Statement of Cash-Flow**

As at 31<sup>st</sup> December 2014

	2014	2013
Operating Activities	D'000	D'000
Profit before tax		
Depreciation	168,890	109,821
Prior Year Adj.	16,798	13,210
(Increase) / Decrease in Inventory	-	21,255
Increase in Receivables	(125,240)	(12,997)
Increase in Payables	144,293	(449,594)
	339,612	190,074
Writeoff GOG/ uncredited lodgements/special adj acc.	(261,303)	2
Loss on disposal	•	(14)
Cash Generated from Operations	(283,050)	(128,246)
Corporation Tax Paid	(29,695)	
Cash-In Flow from Operating Activities	253,355	(128,246)
Investing Activities		-
Property, Plant & Equipment	(121,838)	(06 904)
Fixed Deposits	54,930	(96,894) 81,564
Proceeds from fixed asset disposal	54,550	30
Cash-Out Flow from Investing Activities	(66,908)	15,300
NET CASH-INFLOW	186,447	(143,546)
		-
Cash & Cash Equivalent at beginning of the year	122,310	265,856
Cash & Cash Equivalent at the end of the year	308,757	122,310
NET CHANGE IN CASH & BANK	186,447	(143,546)

# Notes to the Financial Statements

For the year ended 31st December 2014

# **Principal Accounting Policies**

The following accounting policies have been applied consistently in dealing with items, which are considered material to the Corporation's financial statements.

### Basis of preparation a)

The financial statements have been prepared under the historic cost convention in accordance with the Companies (Gambia) Act, 2013 and the Gambia National Petroleum Corporation Act, 2014 adhering to Generally Accepted Accounting Principles.

### Property, plant and equipment b)

### Asset Recognition

Property, plant and equipment are stated at cost less accumulated depreciation. Cost includes all cost incurred in acquiring the asset plus all directly attributable costs incurred in bringing the asset to its present location and condition for the asset to become operational.

# 2. Depreciation

Depreciation is provided on property, plant and equipment, excluding land, at annual rates calculated to write off the cost of each asset over its estimated useful life using the straight line method as follows:

Asset category	Rate per annum
Building	4%
Fixtures & Fittings	15%
Motor Vehicles	20%
Computer Equipment	33%
Office Equipment	33%
Plant & Machinery	10%
Other Assets	20%

### **Equity Investments** c)

Equity investments are valued at their nominal values as these investments are not publicly traded and there is no other reasonable basis to estimate their fair value. Dividend revenue from investments is recognized when the shareholder's rights to receive payment has been established.

Other financial assets (e.g. Fixed Deposits) are recorded at market value which is the cost plus any interest accrued for the period.

# d) Revenue Recognition

Rental income represents the amounts received on the rentals of the licensed exploration areas Block A1, A2, A4, A5 and onshore including duties but net of value added tax. Turnover represents the amount invoiced for the sale of petroleum products, including duties net of value added tax.

# e) Foreign Currencies

Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the balance sheet date.

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction.

Gains and losses on exchange are transferred to the income statement in the period in which they arise.

# f) Corporate Income Taxation

Taxation is provided at 1.5% of turnover or 31% of taxable profits whichever is greater in accordance with the Income Tax laws of the Gambia. Rental Income from exploration licenses is not taxed.

# 2. Property, Plant and Equipment

Total D'000	257,111	378,949	39,516 16,798		56,314	322,635	217,595
Work in Progress D'000	59,654 117,909	177,563	1 1			177,563	59,654
Other Assets D'000	3,185	3,185	989		1,643	1,542	2,196
Computers & Office Equip.	5,233	5,613	3,877	<u>C</u>	4,665	948	1,356
Motor Vehicles D'000	17,053 2,804	19,857	9,012 2,541		11,553	8,304	8,041
Furniture & Fittings D'000	2,772 74	2,846	1,396	t	1,806	1,040	1,376
Plant, Machinery & Equipment D'000	42,162	42,194	11,440 6,472		17,912	24,282	30,722
Land & Buildings D'000	127,052 639	127,691	12,802 5,933		18,735	108,956	114,250
	Cost/Valuation At 1 January 2014 Additions in period Disposals in period WIP Capitalized in period Write-offs in period	At 31 December 2014	Depreciation At 1 January 2014 Depreciation Charge for the year	Disposal Depreciation in period	At 31 December 2014	Net Book Value At 31 December 2014	At 31 December 2013

3. Inventory	2014	2013
	D'000	D,000
	15 922	19,547
Petrol	15,823	3,144
Diesel	131,179 725	786
Kerosene		2,891
Oil & Lubricants	4,425	3,194
Spare Parts	2,654	4
Repairs	-	27. E
0.00 of 10 to 10 t	154,806	29,566
	=====	main — talle one and talle to
. T. J. O. Other Dessivebles		
4.Trade & Other Receivables	2014	2013
	D'000	D,000
		100
m 1 D minghles (See Note 4a)	343,806	259,432
Trade Receivables (See Note 4a) Staff Receivables (See Note 4b)	4,993	2,594
Other Receivables (See Note 4c)	86,678	317,745
	435,477	579,771
	=====	8 <b>====</b>
4a. Trade Receivables	2014	2013
	D'000	D,000
	D 000	
	14,990	14,032
Fuel Coupons	-	224
Spare Parts	7,653	60
Oil & Lubricant	316,153	242,186
Fuel Customer	4,978	2,930
VAT Receivable	32	-
Station Rental		
	343,806	259,432
	=====	
4b. Staff Loans/Receivables	2014	2013
- <del></del>	2014	D'000
	D,000	
	3,202	1,635
Land Building	245	217
Personal Loans	658	447
Miscellaneous	190	290
1 x 6 Advance	72	1.53
Staff Shortages	605	
Vehicle/Motor cycle	21	
Salary advance	21	N-
	4,993	2,59
		=====

4c. Other Receivables	2014 D'000	2013 D'000
O-t-: L: . W		D 000
Qatari Joint Venture, (4C.i)	29,085	28,948
Other Debtors (4C.ii)	43,118	43,120
Prepayments	565	280
President's Office	13,910	13,910
Taiwanese Embassy	-	(31)
Gov. Holding	<b>*</b>	(284)
Gambia Gov't Onshore Blocks	-	231,802
	86,678	317,745

4C.i: The Qatari Joint venture is an investment in industrial, commercial and agricultural projects such as rice processing plants and feed mills. The amount will be transferred to equity investments account once share certificates have been issued to GNPC.

4C.II: Other Debtors consist of loans to Gambia Government enterprises and institutions.

5. Cash & Cash Equivalent	2014 D'000	2013 D'000
Cash in hand Cash at Bank	171	166
Cash at Balik	308,586	122,144
	308,757	122,310
6. Fixed Deposit Investments		
	_	54,930
7 C	No. of the last of	======
7. Current Liabilities		
	2014	2013
	D'000	D'000
7a.Trade Payables (Bulk Fuel Supplier)	521 524	
VAT Payable	521,524 377	232,070
Payroll Liability	-	134 (14)
		(14)
	521,901	232,190
7h Odl. B. Li	======	======
7b.Other Payables		
Coupons sold Security Deposit	54,433	16,823
Accrued Expenses	37	20
Oranto Training	20,846	3,384
Other Account Payable	540	5,155
Special Adjustment Account 7c	540	(322)
, , , , , , , , , , , , , , , , , , , ,		895
	75,856	25,955
	======	=====
Total Payables	597,757	258,145

8. Revenue	2014	2013
	2014 D'000	D'000
	D-000	D 000
	290,066	121,989
Petrol	734,264	390,981
Diesel	784	598
Spare Parts	442	503
Car Wash	82	87
Vehicle Servicing	4,422	3,918
Kerosene	948	938
Oil & Lubricant	(5,750)	(2,237)
Trade Discount	(5,755)	181,507
Heavy Fuel Oil (HFO)		
	1,025,258	698,284
	======	
9. Cost of Sales		
5. Cost of Sales	2014	2013
	D,000	D,000
Detect	263,529	113,416
Petrol	620,330	359,540
Diesel	584	1,539
Spare Parts Car Wash	193	26
Kerosene	4,341	3,911
Oil & Lubricant	409	3,895
Service Bays		18
Transport – Fuel Delivery	1,823	-
Coupon Purchase	1,799	130
Heavy Fuel Oil (HFO)	-	174,364
Discount Received	(36)	-
GIT Insurance	213	-
	893,185	656,839

# 10. Administrative Expenses

	2014 D'000	2013 D'000
	2000	D 000
Stationery	368	540
Local Travel	376	307
Donations -	1,152	867
Staff Entertainment	92	408
Overseas Travel	122	1,850
Other Entertainments	<b>₩</b>	22
Board Allowances	246	346
Responsibility Allowances	- 3.00.000	20
Office Provisions	326	285
Admin/General Expense	1,357	431
Fuel Coupons	2	602
Computer Supplies	371	281
News papers & magazine	8	5
Honorarium	30	- 4
Promotion & Adverts	1,234	842
Trade License	191	92
Station insurance	736	489
Office Rent	677	480
Consultancy Services	10	50
Audit Fees	200	200
Membership Subscription	37	782
Uniforms	210	298
Cleaning Materials	256	196
Utilities Electricity	853	599
Utilities – Electricity	1,885	1,615
Other Departments Support	490	152
National Education Levy	50	50
Computer Repairs & Maintenance	106	237
Land Scaping/Gardening	14	56
Building Repairs	312	423
Equip. Maintenance & Repairs	1,095	502
Internet	228	241
Postage & Handling	7	12
Telephone & Faxes	296	210
Generator repairs & maintenance	293	320
Fuel	8,524	5,919
Insurance	186	125
Repairs & maintenance	1,612	542
License	66	42
Board Expenses	3	6
Throughput Social Page 11 111	10,225	450
Cooperate Social Responsibility	2011	1,794
Transportation / Delivery		3,244
Furniture Repair & Maintenance	22	7
Car Wash	-	177
	34,266	26,116

# 11. Staff Numbers & Costs

The number of staff employed including directors during the period, analysed by category, were as follows: -

follows: -	2014	2013
	Number	Number
00	2	2
Management Staff General Staff	204	111
	206	113
The aggregate staff costs were as follows: -	1 10 8	2013
1110 1168 1811	2014	D,000
	D'000	D 000
	0.007	7,180
Wages & Salaries	8,226	1,648
Staff Training	860	5,239
Allowances	6,741	1,823
Pension- SSHFC	2,189	31
Injury Compensation - SSHFC	38	113
Staff Welfare	129	2,649
G.N.P.C Staff - Medical Insurance	3,565	75
Technical Assistant	-	
	21,748	18,758
	======	
12.Other Income: Block Rentals	2014	2013
	2014 D'000	D,000
	D.000	
		67,794
Block A1	= 13=11	14,999
Block A4	15,091	-
Block A5	13,985	_
Block A2	61,525	17,182
Data Sales	139	42
Station Rental	137	10.00
	90,740	100,017
	======	

Rental Income represents the total amount of rental income received from Buried Hill Energy, Africa Petroleum Limited, Camac Energy for offshore exploration blocks A1, A4, A2, A5 and from Oranto for onshore. Data sales relate to proceeds received from sale of information and data on petroleum reserves in The Gambia.

13. Other Income: Finance		
10.01	2014	2013
	D'000	D,000
Exchange Gain	13,339	11,543
Interest: foreign currency transactions	725	2,280
Interest: Short term deposits	3,078	9,956
Other interest received	410	2,452
	17,552	26,231
	01	
14.Other Operating Income		2012
	2014	2013
	D'000	D,000
Gain on asset disposal	-	14
Sale of tender documents	12	5
Other Income	2,197	91
GNPC Trucks Fuel Delivery	66	1,197
	2,275	1,307
15.Interest Expense & Similar Charg	es	
1	2014	2013
	D'000	D'000
Bank Charges	558	625
Cost of Transfer (COT	28	7
Commission	352	463
	938	1,095

# 16. Corporate Tax

•		
	2014 D'000	2013 D'000
Balance B/F on Jan.1. Less:	(11,425)	21,912
Amounts paid during the year Tax Written off (See Note 16.b) Tax provision	(29,695) 14,315	(6,961) (21,912) (4,464)
Balance at the end of the year – Tax Credit	(26,805)	(11,425)

**16.b Note**: The Overstated liability is a result of a tax charge on rental income (upstream activities) in 2010 and 2011 which is supposed to be exempted from tax. Official exemption document is pending.

The Tax Provision for the year is based on the <u>higher of 31%</u> of taxable profit after adding back disallowed expenses then deducting the allowance to arrive at the taxable profit or 1.5% of Turnover. Therefore the tax provision for the year is based on 1.5% of gross turnover net of Exploration Rental Income.

# 17. Equity Investments

Equity Investment in Gam-Petroleum Ltd	2014 D'000	2013 D'000
	80,173	80,173

This represents an investment in the Gam-Petroleum storage facility following a Government directive in 2008. GNPC's investment represents a 7% stake of Gam-Petroleum Limited.

# 18. Share Capital

	2014 D'000	2013 D'000
Authorized: 100,000 Ordinary shares @ D10 each	1,000 ====	1,000
Issued and fully paid:	20,000	3

The increase in share capital was approved by the GNPC board from the retained earnings of the corporation from D3,000 to D20,000,000.

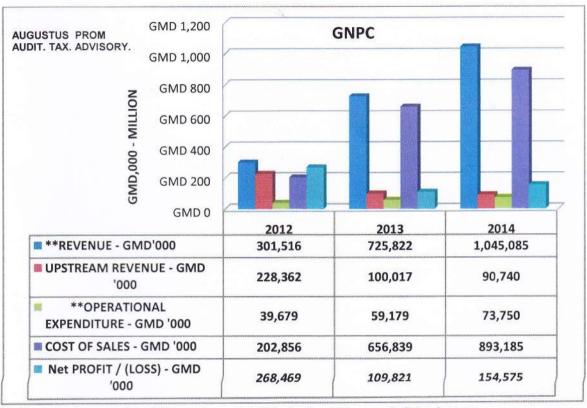
19.Retained Earnings	2014 D'000	2013 D'000
Opening Balance Prior Year Adjustment Profit for the year Writeoff GOG Writeoff of Special Adjustment Account Increase of share capital Retained Earning Reconciliation	837,622 154,575 a (251,737) b 895 c (20,000) d (10,459) 710,896	706,547 21,254 109,821 - - - 837,622

- **a**. The Gambia Government write off relates to Exploration license and rentals, on amounts due from the Government to GNPC which now have been written off the Books of Account. A GNPC board resolution was done to that effect.
- **b.** Special Adjustment Account was a balance that has been non moving since 2011 which was raised to solve a system error in the accounting system to close the 2011 Financial Year. Management has agreed to write off the balance and clear it off.
- c. The increase in share capital was approved by the board from the retained earnings of the corporation from D3,000 to D20,000,000.
- **d.** The retained earning reconciliation was done because there was a difference between the closing retained earning balance ledger in the accounting system and the retained earning balance as per signed 2013 audit report. This adjustment was done to ensure that the difference does not reoccur in future years.

# 20. Related Party Transactions

The Corporation was established by the Government of the Gambia under the GNPC Act 2014, a related party that owns 100% of the share capital. Prior to the Legislative and Executive validation of the GNPC Act 2014, the Corporation operated as a Company Limited with shareholding owned 100% by the Government of the Gambia.

# 21. GAMBIA NATIONAL PETROLEUM CORPORATION 2014 FINANCIAL HIGHLIGHTS



<sup>\*\*</sup> Revenue chart consist of: Downstream/retail fuel sales + Finance & Other income.

<sup>\*\*</sup> Operation Expenditure chart consist of: Admin. Expenses, Staff Cost, Interest & Depreciation

