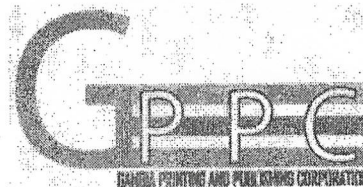


Gambia Printing and Publishing Corporation (GPPC)

Auditor's Report and Financial Statements

for the year ended 31st December 2020

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Five Year Financial Summary

Year ended 31 December 2020

All amounts in the nearest Gambian Dalasi unless otherwise stated

	2020	2019	2018	2017	2016
	D	D	D	D	D
Balance sheet					
Assets					
Non-current assets					
Property, plant and equipment	112,222,026	106,782,536	95,777,756	91,610,546	92,776,647
Intangible assets	129,168	161,460	0	20,000	20,000
Total non-current assets	112,351,194	106,943,996	95,777,756	91,630,546	92,796,647
Current assets					
Inventory	9,514,103	8,603,732	8,498,240	7,323,514	7,409,643
Other receivables	10,138,721	10,138,721	4,406,801	4,406,801	0
Trade and staff debtors	25,427,075	18,320,589	32,920,801	25,337,508	20,376,359
Cash and cash equivalents	1,769,134	8,032,414	260,504	7,503	92,164
Total current assets	46,849,033	45,095,457	46,086,346	37,075,326	27,878,166
Total assets	159,200,227	152,039,453	141,864,102	128,705,872	120,674,813
Equity and liabilities					
Share capital	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000
Retained earnings	-2,093,792	487,082	2,856,596	5,560,991	9,806,173
Revaluation reserve	75,182,496	75,338,719	75,494,942	75,651,165	75,807,388
Total capital and reserves	83,088,704	85,825,801	88,351,538	91,212,156	95,613,561
Liabilities					
Non-current liabilities					
Loans	10,752,445	10,453,319		0	0
Total Non-current Liabilities	10,752,445	10,453,319		0	0
Current liabilities					
Bank overdraft	4,398,637	2,700,242	1,620,859	3,706,065	2,270,479
Other payables	28,403,537	17,058,902	13,653,071	10,447,761	7,861,715
Corporation tax	0	0	4,933,796	5,144,088	5,083,403
Value Added Tax	23,849,857	18,428,905	15,928,821	13,128,455	9,845,655
Loans	8,707,047	17,572,285	17,376,024	5,067,347	
Total current liabilities	65,359,078	55,760,333	53,512,571	37,493,716	25,061,252
Total liabilities	76,111,523	66,213,652	53,512,571	37,493,716	25,061,252
Total equity and liabilities	159,200,227	152,039,453	141,864,109	128,705,872	120,674,813

Income Statement

Revenue	41,539,971	41,042,831	41,903,666	34,007,655	27,717,699
Cost of sales	-11,379,058	-12,990,445	-12,535,139	-10,146,582	-10,439,845
Gross profit	30,160,912	28,052,386	29,368,527	23,861,073	17,277,854
Personnel costs	-15,691,405	-15,755,142	-14,600,513	-12,469,141	-12,556,799
General and administrative expenses	-9,259,287	-12,638,433	-11,937,168	-10,986,229	-11,927,196
Depreciation	-3,402,496	-3,263,867	-2,788,175	-2,675,443	-2,928,673
Amortisation	-32,292	0	-20,000	0	0
Operating profit/(loss)	1,775,432	-3,605,056	22,671	-2,269,740	-10,134,814
Net financing cost	-2,839,706	-3,563,314	-1,749,513	-1,037,040	-1,184,332
Loss before taxation	-1,064,274	-7,168,370	-1,726,842	-3,306,780	-11,319,146
Income tax expense	-415,400	-410,428	-419,037	-510,115	-415,765
Loss for the financial year	-1,479,674	-7,578,798	-2,145,879	-3,816,895	-11,734,911

Gambia Printing and Publishing Corporation (GPPC)

Financial Statements

For the year ended 31st December 2020

Financial Highlights

	2020	2019
Post tax loss (GMD)	(1,479,674)	(7,578,798)
Unimpaired capital (GMD)	83,088,704	85,825,801
Net current assets (GMD)	(18,510,045)	(10,664,877)
Management expenses to income ratio (%)	22%	31%
Staff/personnel costs to income ratio (%)	38%	38%
Liquidity Ratios		
Quick Ratio/Acid Test Ratio (GMD)	0.57	0.65
Current Ratio (GMD)	0.72	0.81
Times Interest Earned Ratio (times)	0.63	1.01
Solvency Ratios		
Debt to Equity Ratio	92%	77%
Equity Ratio	52%	56%
Debt Ratio	48%	44%
Efficiency Ratios		
Accounts Receivables Turnover (times)	2	2
Asset Turnover Ratio (%)	26%	27%
Inventory Turnover Ratio (Times)	1	2
Days' Sales in Inventory (days)	276	242
Profitability Ratios		
Gross Margin Ratio (%)	73%	68%
Profit Margin ratio (%)	-3.56%	-18%
Return on Assets (%)	-1%	-5%
Return on Capital Employed (%)	2.14%	-4.20%
Return on Equity (%)	-2%	-9%
Market Prospect Ratios		
Earnings per share (GMD)	(0.15)	(0.76)
Price Earnings P/E Ratio	(107.59)	(20.06)

General Information

Directors

Mr. Kawsu K. Darboe (Chairman)
 Mrs. Sukai Mbye Bojang (Vice Chairperson)
 Mrs. Amie Njie Joof (Ex-Officio, representative of MOICI)
 Mrs. Toulie Jawara (Ex-Officio, representative of Solicitor General)
 Mr. Ismaila Bah (Ex-Officio, representative of MoFEA)

Managing Director and Board Secretary

Mr. Momodou Ceesay

Registered Office

Manadi Manyang Highway
 Kanifing Industrial Estate
 KMC
 The Gambia

Auditors

HAD&Co
 Audit. Tax. Advisory
 Registered Auditors
 Senegambia Highway
 The Gambia

Solicitors

Mr Abdoulie Fatty

Bankers

Trust Bank Limited
 3/4 Ecowas Avenue
 Banjul
 The Gambia
 Arab Gambia Islamic Bank Limited
 Becca Plaza
 Ecowas Avenue
 Banjul, The Gambia
 Skye Bank (Gambia) Limited
 Kairaba Avenue
 KSMD
 The Gambia

Ecobank Bank (Gambia) Limited
 Kairaba Avenue
 KSMD
 The Gambia
 Zenith Bank (Gambia) Limited
 Kairaba Avenue
 KSMD
 The Gambia
 FIB Bank (Gambia) Limited
 Kairaba Avenue
 KSMD
 The Gambia

Directors' Report

The Directors present their report and financial statements for the year ended 31st December 2020.

State of Affairs

The state of the Company's affairs at 31st December 2020 is set out in the attached financial statements.

Statement of Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the Company and of its profit or loss for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2013. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Principal activities

The principal activity of the GPPC is the provision of printing and publishing services at an affordable cost to the Government, Private Sector and general public at large. Also, involved in the distribution of text books and other materials to schools, especially primary and junior secondary schools throughout the country and provide support services to education, assisting schools and non-formal education sector.

Employees

The number of employees and the cost associated with these employees is as detailed in note 5.

Results for the year and dividend

The results of the company are detailed in the accompanying financial statements.

The Directors did not recommend the payment of dividend (2019: D Nil).

Fixed Assets

Fixed assets are as detailed in note 15 of the financial statements. The directors are of the opinion that there has not been any permanent diminution in the value of the fixed assets. As a result, a provision for impairment has not been deemed necessary.

Post balance sheet events

There were no significant events since the year-end, which could affect the results or financial position of the company.

Going concern

The Directors have assessed the company's ability to continue as a going concern and have no reason to believe the company will not remain a going concern in the year ahead.

Directors and their interest

The members of the board are detailed on page 3. None of the director had interest in the shares of the company.

Auditors

The Corporation's external auditors, HAD & Co - Audit. Taxation. Advisory, as appointed through the National Audit Office The Gambia, and this is their second year of the Audit.

By order of the Board

Secretary.....

Date 13/07/22.....2022

Report of the Independent Auditor's

To the Members of Gambia Printing and Publishing Corporation (GPPC)

Opinion

In our opinion, the accompanying financial statements give a true and fair view of its financial performance and its cash flows for the year then ended in accordance with Generally Accepted Accounting Principles (GAAP) and have been properly prepared in accordance with the GPPC Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Entity in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in The Gambia, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material Uncertainty Related to Going Concern

We draw attention to Note 26 in the financial statements, which indicates that the Corporation incurred an operating loss before tax of D 1,479,674 and D7,168,369 during the years ended 31st December 2020 and 31st December 2019 respectively. Also, as of that date, the Company is in a net current liability position of D18,510,045 and a negative retained earnings of D2,093,792. As stated in Note 26, these events or conditions indicate that a material uncertainty exists that may cast significant doubt on the Corporation's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Report of the Independent Auditor's

Other Information

Management is responsible for the other information. The other information comprises the General Information and Report of the Directors as required by the GPPC Act. The other information does not include the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we concluded that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with GAAP and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Corporation's financial reporting process.

Auditor's Responsibilities for Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Report of the Independent Auditor's

Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.

Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.

Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

HAD & Co

HAD & Co

Chartered Accountants and Business Advisers

Registered Auditors

Kerr Serigne, The Gambia

Date: *15th July* 2022

Income Statement

for the year ended 31st December 2020

		31st Dec. 2020 D	31st Dec. 2019 D
	Notes		
Revenue	<u>3</u>	41,539,971	41,042,831
Cost of sales	<u>4</u>	(11,379,058)	(12,990,445)
Gross profit		30,160,912	28,052,386
Personnel costs	<u>5</u>	(15,691,405)	(15,755,142)
General and administrative expenses	<u>6</u>	(9,259,287)	(12,638,433)
Depreciation	<u>10</u>	(3,402,496)	(3,263,867)
Amortisation	<u>11</u>	(32,292)	
Operating Profit/(Loss)		1,775,432	(3,605,056)
Net financing cost	<u>7</u>	(2,839,706)	(3,563,314)
Loss before taxation	<u>8</u>	(1,064,274)	(7,168,370)
Income tax expense	<u>9</u>	(415,400)	(410,428)
Loss for the financial year		(1,479,674)	(7,578,798)

The attached notes form part of these financial statements.

Balance sheet

as at 31st December 2020

		31 st Dec. 2020 D000	31 st Dec. 2019 D000
	Notes		
Assets			
Non-current assets			
Property, plant and equipment	<u>10</u>	112,222,026	106,782,536
Intangible assets		129,168	161,460
Total non-current assets		<u>112,351,194</u>	<u>106,943,996</u>
Current assets			
Inventory	<u>12</u>	9,514,103	8,603,732
Other receivables	<u>13</u>	10,138,721	10,138,721
Trade and staff debtors	<u>14</u>	25,427,075	18,320,589
Cash and cash equivalents	<u>15</u>	1,769,134	8,032,414
Total current assets		<u>46,849,033</u>	<u>45,095,457</u>
Total assets		<u>159,200,227</u>	<u>152,039,453</u>
Equity and liabilities			
Share capital	<u>16</u>	10,000,000	10,000,000
Retained earnings		-2,093,792	487,082
Revaluation reserve	<u>17</u>	75,182,496	75,338,719
Total capital and reserves		<u>83,088,704</u>	<u>85,825,801</u>
Liabilities			
Non-current liabilities	18a	10,752,445	10,453,319
Total Non-current Liabilities		<u>10,752,445</u>	<u>10,453,319</u>

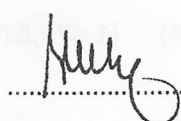
The attached notes form part of these financial statements.

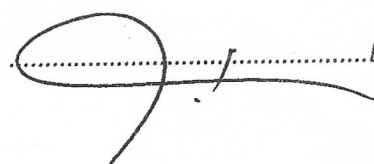
Balance sheet cont.

as at 31st December 2020

		31st Dec. 2020	31st Dec. 2019
	Notes	D	D
Current liabilities			
Bank overdraft	<u>15</u>	4,398,637	2,700,242
Other payables	<u>19</u>	28,403,537	17,058,902
Corporation tax	<u>9</u>	0	0
Value Added Tax	<u>20</u>	23,849,857	18,428,905
Loans	<u>18b</u>	8,707,047	17,572,285
Total current liabilities		65,359,078	55,760,333
Total liabilities		76,111,523	66,213,652
Total equity and liabilities		159,200,227	152,039,453

The financial statements were approved by the Board of Directors on 13th July 2021 and were signed on its behalf by:

.....Director

.....Director

The attached notes form part of these financial statements.

Statement of changes in equity

for the year ended 31st December 2020

	Share Capital D	Revaluation Reserve D	Retained Earnings D	Total D
Balance as at 1st January 2019	10,000,000	75,494,942	2,856,596	88,351,538
Correction of 2018 omission/system adjustment(Note 25a)			(2,193,661)	(2,193,661)
Prior Year Adjustments (Note 16)			7,246,722	7,246,722
Opening balance difference			-	-
Loss for the year			(7,578,798)	(7,578,798)
Transfers (Note 15)		(156,223)	156,223	-
Balance as at 31st December 2019	10,000,000	75,338,719	487,082	85,825,801
Balance as at 1st January 2020	10,000,000	75,338,719	487,082	85,825,801
Adjustment for 2019 Depreciation			133,400	
Prior Year Adjustments/System Adjustment			(1,390,823)	(1,390,823)
Loss for the year			(1,479,674)	(1,479,674)
Transfers (Note 15)		(156,223)	156,223	-
Balance as at 31st December 2020	10,000,000	75,182,496	-2,093,792	82,955,304

The attached notes form part of these financial statements

Cash flow statement

for the year ended 31st December 2020

		31 st December 2020 D	31 st December 2019 D
	Notes		
Reconciliation of operating profit to cash flow from operating activities			
Operating loss before tax		(1,064,274)	(7,168,370)
Adjust for non-cash items			
Add: Depreciation charges	10	3,402,496	3,263,867
Add: Amortisation charges		32,292	-
Add: Finance costs		2,839,706	3,563,314
Adjustment for prior year		(1,390,823)	(2,193,661)
Prior year- Depreciation		133,400	7,246,722
		<u>3,952,797</u>	<u>4,711,872</u>
Increase in inventory		(910,370)	(105,493)
Other receivables & Advance payments		-	(5,731,920)
Increase in Trade and staff debtors		(7,106,486)	14,600,220
Increase in Trade payables		11,344,635	3,405,831
Increase in Tax payable & VAT		5,420,953	2,500,084
		<u>12,701,528</u>	<u>19,380,594</u>
Income tax paid		(415,400)	(5,344,224)
Interest paid		(2,839,706)	(3,563,314)
Cash flows from operating activities		<u>9,446,422</u>	<u>10,473,056</u>
Investing activities			
Purchase of property, plant and equipment	10	(8,841,986)	(14,268,647)
Purchase of intangible assets		-	(161,460)
Cash flows from investing activities		<u>(8,841,986)</u>	<u>(14,430,107)</u>
Financing activities			
Increase in Long Term Loan	18	(8,566,112)	10,649,579
Cash flows from financing activities		<u>(8,566,112)</u>	<u>10,649,579</u>
Net increase in cash and cash equivalents		<u>(7,961,676)</u>	<u>6,692,528</u>
Cash and cash equivalents at 1 January		5,332,173	(1,360,355)
Cash and cash equivalents at 31 December		<u>(2,629,503)</u>	<u>5,332,173</u>

The attached notes form part of these financial statements.

Notes to the financial statements (forming part of the accounts)

1 Corporate information

The Gambia Printing and Publishing Corporation was Established by an act of parliament as a public enterprise in 2006. The corporation is the result of a merger of former Book Production and Material Resources Unit (BPMRU) under the Ministry of Basic and Secondary Education charged with the responsibility of providing educational materials (i.e. teachers guide, pupils texts books etc.) for the ministry and National Printing and Publishing Corporation (NPPC) under the central government responsible of providing all necessary printing materials such as Government Tax Receipts (GTR), other revenue materials for both central, local and other government departments and agencies. The registered address of the office is Mamadi Manjang Highway, Kanifing Industrial Area, Kanifing, KMC.

The principal activities of the GPPC is the provision of printing and publishing services at an affordable cost to the Government, Private sector and general public at large. Also, involved in the distribution of text books and other materials to schools, especially primary and junior secondary schools throughout the country and provide support services to education, assisting schools and non- formal education sector.

2 Principal Accounting Policies

The following accounting policies have been applied consistently in dealing with items, which are considered material to the Corporation's financial statements.

(a) Statement of compliance and Basis of Preparation

The financial statements have been prepared in accordance with Generally Accepted Accounting Principles and the GPPC Act 2006.

(b) Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable.

The Corporation recognised revenue when it is probable that the economic benefits from the sale will flow to the Corporation, the revenue and costs can be measured reliably and significant risks and rewards of ownership of the goods have been transferred to the buyer.

Interest income

Interest income is recognised when it is probable that the economic benefits will flow to the Corporation and the amount of income can be measured reliably. Interest income is accrued on a timely basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

Notes to the financial statements (forming part of the accounts)

(c) Property, plant and equipment

Owned assets

Items of property, plant and equipment are stated at cost less accumulated depreciation.

Depreciation

Depreciation of fixed assets is calculated and charged to the income statement on a straight-line basis by reference to the expected useful lives of the assets at the following rates:

Buildings	2.50%
Plant & Machinery	5%
Motor Vehicles	20%
Computers & Other office equipment	20%
Furniture, fixtures & Fittings	20%
Generators	10%

Land is not depreciated.

The estimated useful lives, residual values and depreciation method are reviewed at each year end, with the effect of any changes in estimate accounted for on a prospective basis.

The gain or loss arising on the disposal or retirement of an item of property and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in the income statement.

Subsequent expenditure

Expenditure incurred to replace a component of an item of property and equipment that is accounted for separately, including major inspection and overhaul expenditure, is capitalised. Other subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the item of property and equipment. All other expenditures are recognised in the income statement.

Revaluation

Revaluation of property and equipment is not compulsory. Assets which are carried at revalued amounts are revalued at most every five years. Any revaluation gain is taken to a revaluation reserve in equity except when there is a revaluation loss which has been taken to the income statement. The surplus is charged to the income statement to the extent of reserving the previous loss. However, revaluation loss is charge to the income statement except if there is a surplus which was taken to equity. The revaluation loss is charged to equity to the extent of the surplus.

Notes to the financial statements (forming part of the accounts)

(d) Intangible assets - quickbooks software

Software acquired by the Corporation is classified as an intangible asset and is measured at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognized in net income and is provided on a straight-line basis over the estimated useful life of the assets as follows:

Software	25%
----------	-----

Amortisation methods, useful lives and residual values are reviewed annually and adjusted if necessary.

Subsequent expenditure on software assets is capitalized only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is expensed as incurred.

Software is derecognised on disposal or when no future economic benefits are expected from its use. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is recognised in other operating income in the income statement in the year the asset is derecognised.

(e) Impairment of tangible assets

At each reporting date, the Corporation reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Corporation estimates the recoverable amount of the cash-generating unit, typically the development project, to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the income statement, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

Notes to the financial statements (forming part of the accounts)

(f) Inventory

Inventory is measured at the lower of cost and net realisable value. The cost of inventory is based on the first-in, first-out principle.

NRV is the estimated selling price in the ordinary course of the business, based on market prices at the reporting date and discounted for the time value of money if material, less estimated costs of completion and the estimated costs necessary to make the sale.

(g) Trade and other receivables

Trade and other receivables are recognised at their original invoiced value except where the time value of money is material, in which case receivables are recognised at fair value and subsequently measured at amortised cost. A provision is made when there is objective evidence that the Corporation will not be able to recover balances in full. Balances are written off when the probability of recovery is assessed as being remote.

(h) Cash and short-term deposits

Cash and short-term deposits in the balance sheet comprise cash at bank and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value. For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the Corporation's cash management.

(i) Interest bearing loans

Interest bearing loans and borrowings are recognised initially at fair value, net of transaction costs incurred. Subsequent to initial recognition, interest bearing borrowings are measured at amortised cost using the effective interest method. Borrowings are classified as current liabilities unless the Company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

(j) Other payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

(k) Employee benefits

Obligations for contributions to Social Security Housing Finance Corporation administered retirement benefit plan are recognised as expense in the income statement as incurred.

Notes to the financial statements (forming part of the accounts)

(l) Provisions

A provision is recognised in the balance sheet when the Corporation has a legal or constructive obligation as a result of a past events, and it is probable that an outflow of economic benefits will be required to settle the obligation.

(m) Foreign currency

Transactions in foreign currencies are translated to Dalasi at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are translated to Dalasi at the exchange rate ruling at that date. Exchange differences arising on translation are recognised in the income statement.

(n) Income tax

Income tax on the profit or turnover for the year comprises current tax and is recognised in the income statement.

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the reporting date. Current income tax relating to items recognised directly in equity is recognised in equity and not in the statement of profit or loss. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

(o) Contingent liabilities and contingent assets

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company. It can also be a present obligation arising from the past events that is not recognized because it is not probable that outflow of economic resources will be required, or the amount of obligation cannot be measured reliably.

Contingent liabilities are not recognized but are disclosed in the notes to the accounts. When a change in the probability of an outflow occurs so that outflow is probable, it will then be recognized as provision.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company. Contingent assets are not recognized but are disclosed in the notes to the accounts when an inflow of economic benefits is probable. When an inflow is virtually certain, an asset is recognized.

(p) Related parties

For the purposes of these financial statements all fellow subsidiaries and associated companies, key management personnel and Board members, together with the close members of their families in each case and with companies controlled by them, are considered and referred to as related parties. A number of transactions are entered into with related parties in the normal course of business. A detailed breakdown of related party transactions and balances outstanding at the year-end is provided in Note 23.

	31st December 2020 D	31st December 2019 D
3 Revenue		
Government	28,238,408	29,569,455
Area Councils	4,315,475	3,801,690
Private	1,412,928	1,496,908
Parastatal	3,618,362	4,093,950
Sales of Publications	3,886,198	1,902,248
Others	68,600	178,580
	41,539,971	41,042,831

4 Cost of Sales		
Opening Stocks of Printing Materials	8,603,732	8,498,240
Add: Purchases of Printing Materials	12,289,429	13,095,937
Less: Closing Stocks of Printing Materials	(9,514,103)	(8,603,732)
	11,379,058	12,990,445

5 Personnel costs

The average number of staff employed (including directors) during the year, analysed by category was as follows:

Numbers

Directors	3	3
Management	7	7
General	123	112
	133	122

Costs

Basic Salary	6,290,156	6,203,681
Residential Allowance	2,639,500	2,669,000
Responsibility Allowance	705,500	725,500
Professional Allowance	610,500	544,000
Car Allowance	180,000	178,000
Telephone Allowance	277,250	288,750
Transport Allowance	2,236,200	2,193,500
HD Allowance	409,800	411,000
Employer's Social Security Con.	1,947,249	1,988,924
Acting/Charge Allowances/drawback	17,205	103,418
Gratuity	154,974	85,168
Staff Overtime	223,072	364,201
	15,691,405	15,755,142

31st December 2020 D 31st December 2019 D

6 Administrative expense

Water & Electricity	848,796	1,564,649
Fuel & Lubricants	1,254,727	1,314,446
Repairs & Maintenance	1,118,932	1,570,977
Office stationery/Pinting/Photocopying	54,819	36,710
Local/overseas Travel	147,949	622,242
Telecommunication Cost/mobile	298,586	348,787
Publicity/ Promotion & Advertising Cost	435,330	620,291
Staff Training	416,405	525,506
Donation & Contribution (Corporate Social Resp.)	173,000	11,340
Board Incentives	340,400	335,400
General office expenses	278,571	350,725
Audit fee	207,000	156,000
Medical Welfare	894,243	1,190,892
May Day	0	448,595
NISA Football	10,000	-
Consultancy/Other Fees	139,430	531,350
Staff Uniform	0	100,515
Freight and Shipping Costs/custom fee	64,366	302,425
Provision for irrecoverable debt	1,687,282	1,687,282
Write off	0	284,016
Internet Services	540,288	228,960
Council Rate and Trade Licence	132,174	154,136
Insurance/Road Tax and Licence	216,989	253,191
	9,259,287	12,638,433

6.1 Board Incentives

Chairman	60,000	60,000
Vice Chairman	48,000	48,000
Managing Director	36,000	36,000
Other Members	196,400	179,100
	340,400	323,100

7 Finance costs

Interest on Lease/Bank Interest on purchase of Vehicle

Bank Service Charges:

AGIB	659,587	1,520,860
ECO Bank	6,053	10,619
Trust Bank	333,129	536,563
Zenith Bank	139,692	44,286
Skye Bank	106,302	345,535
FiBank	2,300	1,000
Interest charge on Paper for exercise bk/Cover printing machine	1,592,644	1,104,452
	2,839,706	3,563,314

8 Profit before taxation

Profit before taxation is stated after charging:

Auditors' remuneration	207,000	156,000
Directors' remuneration	340,400	335,400
	547,400	491,400



9 Income tax

Expense/charge

Taxation at 1% of total revenue
(2019: 1% of total revenue)

31st December 2020 D	31st December 2019 D
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41,539,971	41,042,831
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Tax on the corporation's total revenue for the year ended agrees with the theoretical amount that would arise using the basic tax rate as follows:

Turnover and other income

41,539,971	41,042,831
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Tax calculated at a rate of 1% of turnover
(2019: 1% of turnover)

415,400	410,428
---------	---------

Reconciliation of effective tax rate

31 st December 2020 %	31 st December 2019 %
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Income tax using the domestic tax rate

1	1
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Corporate tax payable

Balance at the beginning of the year

0	4,933,796
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Provision for Corporation Tax

415,400	410,428
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Less: Amount paid during the year

(415,400)	(5,344,224)
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Balance at the end of the year

0	0
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10. Property, plant and equipment

Cost:	Land D	Buildings D	Plant & Machinery D	Motors Vehicle D	Generator D	Computer Equipment D	Furniture & fittings D	Intangible Asstes		Total D
								D	D	
As at 1st January 2019	50,000,000	28,852,962	28,184,583	8,885,100	1,049,365	7,118,465	1,984,820	0	126,075,295	
Additions - 2019	-	2,000,000	11,414,062	-	-	683,800	170,785	161,460	14,430,107	
Disposal	-	-	-	-1,057,000	-	-	-	0	-1,057,000	
At 31st December 2019	50,000,000	30,852,962	39,598,645	7,828,100	1,049,365	7,802,265	2,155,605	161,460	139,448,402	
Additions - 2020	-	2,400,000	5,889,561	-	-	552,425	-	-	8,841,986	
Disposal	-	-	-	-95,600	-	-	-	-	-95,600	
At 31st December 2020	50,000,000	33,252,962	45,488,206	7,732,500	1,049,365	8,354,690	2,155,605	161,460	148,033,328	
Depreciation										
As at 1st January 2019	-	5,106,836	11,574,110	6,342,399	687,752	5,001,915	1,584,527	-	30,297,539	
Disposal-2019	-	-	-	-1,057,000	-	-	-	-	-1,057,000	
Accum Depn after disposal	-	5,106,836	11,574,110	5,285,399	687,752	5,001,915	1,584,527	-	29,240,539	
Charge for the year 2019	-	643,653	1,401,227	508,540	36,161	560,070	114,216	-	3,263,867	
At 31st December 2019	-	5,750,489	12,975,337	5,793,939	723,913	5,561,985	1,698,743	-	32,504,406	
Disposal-2020	-	-	-	-95,600	-	-	-	-	-95,600	
Accum Depn after disposal	-	5,750,489	12,975,337	5,698,339	723,913	5,561,985	1,698,743	-	32,408,806	
Charge for the year - 2020	-	687,562	1,625,643	406,832	32,545	558,541	91,372	32,292	3,402,496	
At 31st December 2020	-	6,438,051	14,600,980	6,105,171	756,458	6,120,526	1,790,115	32,292	35,811,302	
Net Book Value										
As at 31st December 2020	50,000,000	26,814,911	30,887,226	1,627,329	292,907	2,234,164	365,490	129,168	112,222,026	
As at 31st December 2019	50,000,000	25,102,473	26,623,308	2,034,161	325,452	2,240,280	456,862	0	106,782,536	

Land and buildings of the corporation are use to secure its loans in Note 18.

	31st December 2020 D	31st December 2019 D
11 Inventory		
Materials	7,909,301	6,888,277
Publications	1,604,802	1,715,455
	<u>9,514,103</u>	<u>8,603,732</u>
Provision for slow moving & damaged stock	-	-
	<u>9,514,103</u>	<u>8,603,732</u>
12 Other receivables		
Payment in advance- Printing Materials (note 13a)	4,406,801	4,406,801
Payment in advance- White Paper Rolls (note 13b)	5,731,920	5,731,920
	<u>10,138,721</u>	<u>10,138,721</u>

13a Payment in advance- Printing Materials

The Corporation entered in to a contract with Procurevis International (UK) Ltd in 2016 to procure printing materials. The corporation paid 75% of the invoice in advance but the supplier defaulted in supplying the materials as per contract terms and conditions. Management terminated the contract after consultation and approval of the board of directors. Legal action has been initiated by the Corporation's solicitor to recover the amount. The supplier provided collateral in the form of landed property with title documents deposited with the Corporation. Management is confident that the market value of the collateral is in excess of the advance paid.

13b Payment in advance- White Paper Rolls

The Corporation entered into a contract to procure 100 metric tons of white paper roll 70/80gsm from Penta International Trading Limited based in Turkey in September 2019. An advance payment of D5,731,920 was made in accordance with the contract terms and conditions. However, these consignment of papers were not delivered by the supplier as at the end of the financial year.

14 Trade Receivables

Trade receivables	26,327,374	19,351,825
Staff debtors	786,983	940,061
	<u>27,114,357</u>	<u>20,291,886</u>
Write off	-	(284,015)
Provision for doubtful debts	(1,687,282)	(1,687,282)
	<u>25,427,075</u>	<u>18,320,589</u>

The provision relates largely to non-government jobs that were outstanding for over 3 years and continues to be a challenge in recovering them. We did not provided for most of the Government related debts because we are confident that these debts will eventually be paid to the Corporation. Management is enagaging the Government to ensure that these debts are recovered in the near future.

The write off relates to cancelled jobs relating to prior periods of which revenue was recognised.

15 Cash and cash equivalents

Bank balances	1,680,881	8,029,404
Undeposited fund	84,197	0
Cash in hand	4,056	3,010
	<u>1,769,134</u>	<u>8,032,414</u>
Bank overdrafts		
Cash and cash equivalents in the Statement of cash flows	<u>(4,398,637)</u>	<u>(2,700,242)</u>
	<u>-2,629,503</u>	<u>5,332,173</u>

16 Share capital

The total authorised number of ordinary shares at year end was 10,000,000 (2019: 10,000,000) with a par value of D1 per share (2019: D 1 per share).

All issued shares are fully paid.

17 Revaluation reserve

Cityscape Associate, an independent appraiser, valued the Mamadi Manjang complex and MDI Road Annex land, buildings, plant and machinery and other equipment as of October 2011. Their revaluation was based on the observed asset conditions and asset replacement cost by reference to market evidence of recent transactions for similar properties and replacement cost estimation methodologies. Replacement cost estimates are based on estimated cost of Equivalent Assets (EA) and estimating the residual asset value from the EA cost, useful life and age of existing assets (Depreciated Replacement Cost Methodology).

18 Total Loans

	31 st December 2020 D	31 st December 2019 D
Purchase of Exercise Book Printing Machine- Agib loan	14,558,535	11,526,734
Paper for Exercise Book Printing Machine- Sky bank loan	4,900,956	13,571,428
Short Term Bank Facility		2,927,441
	19,459,491	28,025,603

Maturity Profile

Maturity

Profile

2020

Up to 1 year D	between 2 and 5 years D	Over 5years D	Total D
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Loans

Purchase of Exercise Book Printing Machine- Agib loan	4,824,631	9,733,904	-	14,558,535
Paper for Exercise Book Printing Machine- Sky bank loan	3,882,416	1,018,540	-	4,900,956
Short Term Bank Facility			-	-
	8,707,047	10,752,445	-	19,459,491

Maturity Profile

Maturity

Profile

2019

Up to 1 year D	between 2 and 5 years D	Over 5years D	Total D
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Loans

Purchase of Exercise Book Printing Machine- Agib loan	6,073,415	5,453,319	-	11,526,734
Paper for Exercise Book Printing Machine- Sky bank loan	8,571,429	5,000,000	-	13,571,429
Short Term Bank Facility	2,927,441	-	-	2,927,441
	17,572,285	10,453,319	-	28,025,604

Purchase of Exercise Book Printing Machine

The corporation obtained a bank loan of D18,000,000 in 16th October, 2018 to finance the acquisition of an exercise book printing machine. The loan has a tenor of 3 years with a fixed interest rate of 15%. The corporation's land and buildings has been pledged as security for the loan.

Purchase of Paper and Cover Machine for Exercise Book Printing Machine

The corporation obtained a bank loan of D15,000,000 in 19th July, 2019 for the purpose of financing the purchase of a Paper and Cover Machine for the Exercise Book Printing Machine. The tenor of the loan is 2 years with a fixed interest rate of 17.5%. The Machine financed has been offered as a security for loan.

19 Trade and Other payables

Creditors/ Payables	21,122,388	11,719,982
Payroll Liabilities	7,227,857	5,285,627
Gratuity	53,292	53,292
	28,403,537	17,058,902

Payroll Liabilities

Staff Income Tax	688,826	618,540
SSHFC	4,617,506	3,320,383
Staff Welfare Fund	503,995	400,152
Teachers' Union Dues	43,350	12,800
Credit Union Dues	882,819	510,934
Kombo Real Estate	357,361	349,819
S&S PROPERTY	134,000	73,000
	7,227,857	5,285,627



	31 st December 2020 D	31 st December 2019 D
20 Value Added Tax		
Balance at the beginning of the year	18,428,905	15,928,821
Adjustment on VAT after system reconciliation	0	23,400
Balance B/F from year 2018	18,428,905	15,952,221
VAT Payable for the year	5,870,410	4,762,925
Adjustment on VAT after system reconciliation	(449,457)	(2,286,241)
	<u>23,849,857</u>	<u>18,428,905</u>
21 Capital commitments		
Authorised by the board and contracted for	-	-
Authorised by the board and not contracted for	-	-
	<u>-</u>	<u>-</u>
22 Contingencies		
There were no contingent liabilities at the end of the year. (2018: Nil).		
23 Related Party Transactions		
(a) Related companies		
The corporation is a government entity and therefore has direct relationship with all government related entities. The following are the transaction with those entities:		
<i>Purchase of goods and services from related companies</i>		
Employer's Social Security Contribution	1,947,249	1,988,924
Water & Electricity	848,796	1,564,649
Gambia revenue Authority	625,911	625,911
	<u>3,421,956</u>	<u>4,179,484</u>
<i>Sale of goods and services to related companies</i>		
Government	28,238,408	29,569,445
Area Councils	4,315,475	3,801,690
Parastatal	3,618,362	4,128,950
	<u>36,172,245</u>	<u>37,500,085</u>
Receivables		
Government	17,412,316	9,399,507
Area Councils	994,995	714,602
Parastatal	2,404,924	4,106,515
	<u>20,812,235</u>	<u>14,220,625</u>
Payables		
Staff Income Tax	688,826	618,540
SSHFC	4,617,506	3,320,383
Credit Union Dues	882,819	310,934
VAT	23,849,857	18,428,905
Corporation tax	0	0
	<u>30,039,009</u>	<u>22,678,762</u>

(b) Transactions with directors and senior management

Compensation

Key management includes directors and members of senior management. The compensation paid and payable and other benefits to key management for services is shown below:

	31 st December 2020 D	31 st December 2019 D
Directors' emolument	340,400	335,400
Senior management salaries and other short-term benefits	2,281,874	2,429,181
Training	416,405	525,506
Travelling	147,949	622,242
Medical	894,243	1,190,892
Telecommunication	298,586	348,787
	<u>4,379,457</u>	<u>5,452,007</u>

Receivables

Directors	41,667	10,925
Senior management	73,072	116,842
	<u>114,739</u>	<u>127,767</u>

Payables

Directors	-	-
Senior management	-	-
	<u>-</u>	<u>-</u>

24 Capital management

The Corporation's objectives when managing capital is to safeguard its ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

Consistent with others in the industry, the company monitors capital on the basis of the gearing ratio. The ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings (including current position of trade and other payables as shown in the statement of financial position) less cash and cash equivalents. Total capital is calculated as 'equity' as shown in the statement of financial position plus net debt.

Loans, trade and other payables (Notes 18 - 20)	63,904,135	63,513,410
Cash and cash equivalents (Note 15)	2,629,503	-5,332,173
Net debt	<u>66,533,638</u>	<u>58,181,237</u>
Total equity	<u>83,088,704</u>	<u>85,825,801</u>
Total capital	<u>149,622,342</u>	<u>144,007,038</u>
Gearing ratio	<u>44%</u>	<u>40%</u>

There are no externally imposed capital requirements.

25 Prior Year Adjustment

The Prior Year Adjustment is due to system differences between the Audit report and the Accounting System to ensure no differences exist going forward in the audited balances and accounting system. Also, adjustment in the retained earnings included depreciation D133,400. This was due to the disposed motor vehicle been depreciated in 2019 which resulted to the overstatement of expenses and understatement of our 2019 performance. Hence this error is corrected in the 2020 account under retained earnings.

26 Material Uncertainty Related to Going Concern

The Company incurred a loss from continuing operations before tax of D1,479,674 during the year ended 31st December 2020 and D7,168,370 in the prior year; as of that date, the Corporation is in a net current liabilities position of D18,510,045 and D10,664,876 respectively. The overall performance of the Corporation has deteriorated as profitability, liquidity, efficiency ratios deteriorated compared to the prior year. This is mainly attributed to increasing operating costs and high cost of debt as capital investments are financed through debt.

Management's strategy

Management took a decision in 2017 to diversify its operations in other to improve revenue. In order to achieve this, a decision was taken to acquire an exercise book printing machine having conducted an investment appraisal which showed that such an investment would produce high returns even were financed through debt. Loans amounting to D33 millions were taken to finance this expansion in 2018 and 2019. While the project was being implement, interest cost was been paid with no corresponding revenue resulting in high interest cost and hence the increase in operating loss.

The project is fully complete with test runs conducted with satisfactory results. It is expected that this new machine will significantly boost revenue to by 100% if utilized at full capacity. This will enhance performance and return the Corporation to profitability, improve cashflows and reduce gearing.

Management has also started engaging customers in the exercise books market to secure contracts and ensure the machine is utilized at full capacity. Options to export our products to countries in the sub-region is currently being assessed.

Management is confident that whiles the Corporation is currently going through difficult times, its going concern is not threatened in no major way and will return to profitability in the near future.

27 Impact of Covi-19

The impact of COVID-19 has resulted to a slow start of our operation in the beginning of year 2020, resulting to low request from our customer such as Central Government, Area Councils, Parastatals and Private customers. This resulted in a declined in our expected revenue for 2020. Debt collection severely decline due to disruptions to some of the customers in the Gambia, which affected our cashflows.

Despite the above adverse effects, fixed costs such as personnel cost and admin costs remain constant. The price of production materials also increased which affected our cashflows, making it challenging to pre- finance most of the incoming jobs. This has made it difficult for the corporation to kick start the production of the exercise books in year 2020 and default of the supplier to deliver consignment of papers in 2020.

However, the full extent and duration of the impact of COVID-19 on the Company's operations and financial performance is currently unknown, and depends on future developments that are uncertain and unpredictable, including the duration and spread of the pandemic, its impact on business in the Gambia.

The Company has determined that these events are non-adjusting subsequent events. Accordingly, the financial position and results of operations as of and for the year ended 31st December 2020 have not been adjusted to reflect their impact. The duration and impact of the COVID-19 pandemic, as well as the effectiveness of government and central bank responses, remains unclear at this time. It is not possible to reliably estimate the duration and severity of these consequences, as well as their impact on the financial position and results of the Company for future periods.