# **Assets Management & Recovery Corporation (AMRC)**

Annual Report and Financial statements for the year ended 31<sup>st</sup>December 2020

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# **General Information**

**Directors** 

AbdoulieManneh Sheikh TijanNyang

FatouNdeye Gaye

Abdoulie Colley

KebbaKrubally Mod Secka

MomodouLamin Bah

AnsumanaSanneh

Registrar General

PS MOFEA

Accountant General

Ex Officio

Chairperson

Member

Member

Member

Ex Officio

Ex Officio

**Managing Director** 

Secretary

SaikouKujabi

Dep Managing

Director

JarraJaiteh

Admin Manager

**Auditors** 

Accord Associates-The Gambia

Manjonka House

Kanifing Estate Block A6 Jimpex Road (Opp.NEA office) P.O Box 2124 Serekunda

KMC, The Gambia

**Bankers** 

Trust Bank Limited

3-4 Ecowas Avenue, Banjul

The Gambia

AGIB Bank Ltd

Becca Plaza, 5/6 Liberation Avenue

Banjul, The Gambia

**Ecobank Gambia Limited** 

Mega Bank

Ltd

42 Kairaba Avenue

11A Liberation

Avenue

The Gambia

Banjul, The Gambia

Guaranty Trust Bank (G)

Limited

56 Kairaba Avenue, KSMD

The Gambia

FIB Bank (Gambia) Limited

2 Kairaba Avenue KSMD, The Gambia

**Solicitors** 

UzomeAchigue

Dandimayo Chambers

South Atlantic Chambers

17A Picton Street, Banjul

External Solicitor

The Gambia

55 GabaJahumpa Road

Bakau Newtown, The Gambia

Registered Office

Assets Management & Recovery Corporation 78/79 OAU Boulevard

Banjul, The Gambia

# **Directors' Report**

The Directors present their report and the audited financial statements of the Assets Management & Recovery Corporation for the year ended 31 December 2020.

#### Statement of Directors' Responsibilities

The Companies Act 2013 and the AMRC Act No. 23 of 1992 (Amended) requires the Directors to prepare financial statements which give a true and fair view of the state of affairs of the Corporation and of its profit and loss for the period. In preparing those financial statements, the Directors are required to:

Select suitable accounting policies and then apply them consistently;
Make judgments and estimates that are reasonable and prudent;
State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Corporation will continue in business.

The Directors are responsible for keeping proper accounting records, which disclose with reasonable accuracy at any time, the financial position of the Corporation and to enable them to ensure that the financial statements comply with the Companies Act 2013. They are also responsible for safeguarding the assets of the Corporation and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Principal Activities**

The principal activity of the Corporation is to recover the non-performing assets of the defunct Gambia, Commercial and Development Bank (GCDB) and to deal in Gambian land sale tenders for re-possessed plots, houses, commercial buildings and other assets on behalf of the Government.

## Results

The results of the Corporation for the year are as shown in the accompanying financial statements. The Directors do not propose payment of any dividend for the year.

# Property, Plant and Equipment

The Corporation's property, plant and equipment are as detailed in note 2 of the financial statements. There has not been any permanent diminution in the value of the Corporation's property, plant and equipment.

## **Directors and Directors' Interests**

The Directors who held office during the year are as detailed on page 3. None of the Directors who held office at the end of the financial year had any beneficial interest in the shares of the Corporation.

## Auditors

The Auditors, Accord Associates - The Gambia, having indicated their willingness, will continue in office pursuant to the provision of section 342 (2) of the Companies Act 2013.

By Order of the Board of Directors

Secretary -

Date COM 17 6 2022

# **Independent Auditor's Report**

To Board Members of the Assets Management & Recovery Corporation (AMRC)

## Opinion

We have audited the financial statements of the Assets Management & Recovery Corporation (AMRC) set out on pages **10** to **25**, which comprise the statement of financial position as at 31<sup>st</sup> December 2020, income statement, the statement of changes in equity and the statement of cash flows for the year ended 31st December 2020, and the notes to the financial statements including a summary of significant accounting policies.

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Corporation and its financial performance and its cash flows for the year then ended in accordance with the requirements of the Companies Act 2013, AMRC Act 1992 (Amended) and Generally Accepted Accounting Principles (GAAP).

### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the entity in accordance with the Independent Regulatory Board for Auditors *Code of Professional Conduct for Registered Auditors* (IRBA Code), which is consistent with the International Ethics Standards Board for Accountants *Code of Ethics for Professional Accountants* (Part A and B), together with other ethical requirements that are relevant to our audit of the financial statements in The Gambia, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Other Audit Matters

As stated in Note 20 on Finance Lease between NAWEC and AMRC, there has been deviation from the Accounting Treatment with regard to Finance Leases - IAS 17. IAS 17 states that at Commencement of the Lease term, the lessor should record a Finance Lease in the Balance Sheet as a Receivable, at an amount equal to the Net Investment in the Lease.

With the NAWEC/AMRC arrangement there has been no investment carried out by AMRC on these Assets due the fact that the Assets were handed over by Government to AMRC. Therefore, we were unable to recognize the Net Investment on the related assets on the Balance Sheet of the Corporation. This means there is a lack of compliance with the Accounting Standard on Leases with regard to the treatment in the Balance Sheet of the Corporation.

### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. Key audit matters have been included in the Management Letter.

#### Other Information

The Directors are responsible for the other information. The other information comprises the Directors' Report in the Financial Report which we obtained prior to the date of this auditor's report. The other information does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# Responsibilities of the Directors for the Financial Statements

The Directors are responsible for the preparation and fair presentation of these financial statements in accordance with the requirements of the Companies Act 2013 and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the entity or to cease operations, or have no realistic alternative but to do so.

# Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:



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Identified and assessed the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Obtained an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.

Evaluated the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

Concluded on the appropriateness of the directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.

Evaluated the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Obtained sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the Company audit. We remain solely responsible for our audit opinion.

We communicated with management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Accord Associates
Chartered Accountants &
Registered Auditors
Banjul The Gambia

Date 17 June 202

# **Statement of Profit or Loss**

for the year ended 31st December 2020

•			
		31-Dec-20	31-Dec-19
	Notes	GMD	GMD
Revenue:			
Loan Income - Recoveries (GCDB)	8	18,001,634	2,665,813
Land & Rent Income	9	7,770,753	8,893,000
Other Operating Income	10	927,061	1,131,887
Finance Lease Income		1	1
Commission Income – KAMCO		1,195,196	2,590,562
Interest on Fixed Deposit Investments		_	524,365
Total Revenue		27,894,645	15,805,628
		5.2	
Expenditures:		37	
Administration Expenses	12	8,605,171	10,011,649
Staff Cost	13	9,420,039	8,127,063
Repairs and Maintenance	14	377,382	699,346
Depreciation charge	2	1,432,086	1,568,366
Bad Debt Provision	4.3	-	3,450,100
Total Operating Expenses		19,834,678	23,856,524
Profit/(loss) before tax		8,059,967	(8,050,896)
Taxation	1.5		
Profit/(loss) for the year		8,059,967	(8,050,896)

# Statement of Financial Position

for the year ended 31st December 2020			
		31-Dec-20	31-Dec-19
		GMD	GMD
Assets			
Non-current assets		-	
Property, plant and equipment	2	3,913,904	5,196,490
Long Term Land Investment	3	560,000	870,000
Total Non-Current Assets		4,473,904	6,066,490
Current assets			
Trade and other receivables	4	13,850,270	11,872,495
Foreclosed Properties	15	254,665,568	266,012,913
Cash at bank and in hand	5	9,114,340	2,361,831
Fixed Deposit Investment		-	-
Total Current Assets		277,630,178	280,247,239
Total Assets		282,104,082	286,313,729
Accumulated Fund and liabilities			
Accumulated Fund			
Accumulated Fund (See Page 10)		13,041,051	4,817,196
Recognition of Foreclosed Properties	15	254,665,568	266,012,913
Total Accumulated Fund		267,706,619	270,830,109
Non-current liabilities			
Long Term Loan	7	4,792,033	4,792,033
Current liabilities		4,792,033	4,792,033
Trade and other neverties		0.605.420	10 601 507
Trade and other payables	6	9,605,430	10,691,587
Total Current Liabilities		9,605,430	10,691,587
Total Equity and Liabilities		282,104,082	286,313,729

These financial statements were approved by the Board of Directors on 17th June 2022, and were signed on its behalf by:

Chairperson .....

Managing Director.....

The notes on pages 15 to 25 form part of these financial statements

# Statement of Changes in Accumulated Fund

for the year ended 31stDecember 2020

	Accumulated Fund GMD	Total GMD
As at 1 <sup>st</sup> January 2019	50,832,292	50,832,292
Profit/Loss for the year Prior Year Adjustment	(8,050,896) (37,964,200)	(8,050,896) (37,964,200)
As at 31 <sup>st</sup> December 20 <b>26</b>	4,817,196	4,817,196
	\$ <sup>2</sup>	
As at 1 <sup>st</sup> January 2020	4,817,196	4,817,196
Profit/Loss for the year	8,059,966	8,059,966
Prior Year Adjustment	163,889	163,889
As at 31stDecember 2020	13,041,051	13,041,051

# **Statement of Cash Flow**

for the year ended 31stDecember 2020

for the year ended 31 December 2020			
	Notes	31-Dec-20	31-Dec-19
		GMD	GMD
Operating Activities			
Operating profit/(loss)		8,059,966	(8,050,896)
Depreciation	2	1,432,086	1,568,366
Provision for Bad Debt	4.3	-	3,450,100
Retained earnings adjustment	16	163,890	(37,964,200)
operating profit before working capital changes		9,655,942	(40,996,630)
Decrease/(increase) in receivables	4	(1,977,776)	768,243
Decrease/(increase) Foreclosed Properties	15	11,347,345	-
Increase/(decrease) in provision	4.3	-	(3,450,100)
Increase/(decrease) in payables	6	(1,086,158)	6,264,910
Increase/(decrease) Recognition of Foreclosed Properties	15	(11,347,345)	-, ,,
Cash Flow from Operating Activities		6,592,008	(37,413,577)
Investing Activities			
Acquisition of property, plant and equipment	2	(149,500)	(3,059,293)
Investments		310,000	40,900,000
b			,,
Cash Flows from Investing Activities		160,500	37,840,707
Financing Activities			
(Decrease)Increase in long term loan	7	-	-
Cash Flow from Financing Activities		-	-
Net increase/(decrease) in cash and cash equivalents		6,752,508	427,130
Cash and cash equivalents at 1 January 2020		2,361,831	1,934,701
Cash and Cash Equivalents as at 31stDecember 2020	18	9,114,339	2,361,831

The notes on pages 15 to 25 form part of these financial statements

# Notes (forming parts of the Financial Statements)

# 1. Accounting Policies

The following accounting policies have been applied consistently in dealing with items which are material in relation to the Corporation's financial statements.

### 1.1 Accounting Convention

The financial statements have been prepared under the historical cost convention in accordance with generally accepted accounting principles and relevant provisions of the Companies Act 2013 and the AMRC Act 1992 (As amended).

# 1.2 Revenue Recognition

Revenue represents the sales of land, debt recoveries, contribution by The Gambia Government, external funding and any other income accrued on accounts. Revenue grants are recognised in the financial statements on receipts. Capital grants are recognised in equity. However, they are transferred to the income statement to meet related operational cost.

## 1.3 Property, Plant and Equipment

Items of property, plant and equipment are stated at cost less accumulated depreciation less impairment loss and the amount of any subsequent revaluation. Cost includes all costs incurred in acquiring the asset plus all directly attributable costs incurred in bringing the asset to its present location and condition for the asset to become operational.

## 1.4 Depreciation

Depreciation is provided on property, plant and equipment, excluding land, at annual rates calculated to write off the cost of each asset over its estimated useful life on a straight-line method basis as follows:

Building	
Building	5%
Furniture	20%
Computer & Equipment	
	20%
Motor Vehicles	33%

#### 1.5 Subsequent Expenditure

Expenditure incurred to replace a component of an item of property, plant and equipment that is accounted for separately, including major inspection and overhauled expenditure, is capitalized. Other subsequent expenditure is capitalized only when it increases the future economic benefits embodied in the item of property, plant and equipment. All other expenditure is recognised in the income statement as expenses incurred.

## 1.6 Foreign Currencies

Monetary assets and liabilities denominated in foreign currency are converted to Dalasi at the period end exchange rate at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling on the date of the transaction. All gains or losses arising are transferred to the income statement in the period in which they arise.

#### 1.7 Taxation

The Corporation is exempted from income tax as an agency of The Gambia Government but is liable to pay Local Government taxes & rates in line with Section 27 of the AMRC Act 1992(Amended).

#### 1.8 Pension Scheme

Under the scheme, employees are entitled to lump sum payments in addition to a monthly pension upon attaining the retirement age of 60.

#### 1.9 Inventories

Inventories are stated at the lower of cost and net realisable value where cost is purchase cost together with related duty, freight and other directly attributable costs, on a first in, first out basis. Net realisable value is based on estimated selling price less all cost to be incurred in marketing and selling.

#### 1.10 Provisions

A provision is recognised in the balance sheet when the company has a legal or constructive obligation as a result of a past event, and when it is probable that an outflow of economic benefits will be required to settle the obligation.

# 2. Property, Plant and Equipment

Cost	Land and Building GMD	Motor Vehicles GMD	Farafenni Guest House GMD	Computer Equipment GMD	Total GMD
<b>Cost</b> As at 1 <sup>st</sup> January 2020 Additions	4,977,054	9,218,458	2,413,496	4,476,269 149,500	21,085,277 149,500
Disposals		(830,000)		(13,200)	(843,200)
As at 31 <sup>st</sup> December 2020	4,977,054	8,388,458	2,413,496	4,612,569	20,391,577
Depreciation					
As at 1 <sup>st</sup> January 2020	4,871,157	5,537,256	1,605,758	3,874,616	15,888,787
Charges for the year	12,459	1,103,928	120,675	195,024	1,432,086
Disposals		(830,000)		(13,200)	(843,200)
As at 31stDecember 2020	4,883,616	5,811,184	1,726,433	4,056,440	16,477,673
Net Book Value					
As at 31 <sup>st</sup> December 2020	93,438	2,577,274	687,063	556,129	3,913,904
As at 31 <sup>st</sup> December 2019	105,897	3,681,202	807,738	601,653	5,196,490

# 3. Long Term Land Investment

	31-Dec-20 GMD	31-Dec-19 GMD
Long term Land Investment	560,000	870,000
Total	560,000	870,000

The long-term land investment relates to the properties acquired by the Corporation with the intention of reselling them at a profitable amount.

# 4. Trade and Other Receivables

4. Hade and Other Neceivables			
		31-Dec-20	31-Dec-19
		GMD	GMD
Trade Receivables	4.1	7,763,965	5,838,568
Staff Loan Personal		144,389	238,262
Staff Vehicle Loan		1,418,210	1,453,437
Staff Building Loan		3,566,487	3,976,728
Ex-Staff Receivable		2,164,397	1,843,682
Prepayments		73,705	221,283
Other Receivables	4.2	1,016,656	1,305,321
Debtor Rents (2008 - 2016)		898,418	-
Debtor Rents (Existing)		65,650	_
Emergency Loan		33,565	45,313
Credit Union Loan		<del>-</del> ,	400,000
Finance Income	20	2	1_
		17,145,444	15,322,595
Provision for Bad Debt	4.3	(3,295,174)	(3,450,100)
		13,850,270	11,872,495
4.1. Trade Receivables		31-Dec-20	31-Dec-19
		GMD	GMD
Sales of Properties	4.1.1	7 452 065	E E22 EC0
JudgementDebtors	4.1.1	7,453,965 310,000	5,523,568
<b>g</b>			315,000
		7,763,965	5,838,568
4.1.1. Sales of Properties		31-Dec-20	31-Dec-19
		GMD	GMD
Dobtone Name Harle			
Debtors - Nyambikala		6,783,865	-
Debtors - Sanyang		100,000	-
Debtors - Farato		11,000	-
Debtors - Kembujeh		81,500	-
Debtors - Daranka		477,600	-
		7,453,965	-

4.2. Other Receivables	31-Dec-20 GMD	31-Dec-19 GMD
1 X 6 Advance Debt Factoring Pre-Financing Shipping KAMCO Commission	- 668,000 - 348,656	12,150 668,000 143,100 482,071
	1,016,656	1,305,321
4.3. Provision for Doubtful Debts	31-Dec-20 GMD	31-Dec-19 GMD
Non-Moving Rent Outstanding Debt Factoring Ex-Staff Loans	898,418 668,000 1,728,756	938,418 668,000 1,843,682
	3,295,174	3,450,100

A 100% Provision was applied on the above balances due to the fact that the debtors have not been making any payment against those outstanding balances for more than 12 Months.

# 5. Cash & Bank Balances

	31-Dec-20	31-Dec-19
	GMD	GMD
AGIB BANK ECOBANK GTBANK MEGA BANK TRUST BANK BANJUL TRUST BANK FARAFENNI IMPREST FIBANK	449,794 205,481 111,834 261,839 534,479 23,624 754 7,526,535	59,622 77,608 34,773 829,964 721,428 35,754 2,682 600,000
Total	9,114,340	2,361,831

# 6. Trade &Other Payables

				31-Dec-20	31-Dec-19	
				GMD	GMD	
Trade Creditors Accruals	(Note	6.1)	6.1	8,050,842 1,554,588	8,425,700 2,265,887	
				9,605,430	10,691,587	
					46.	

#### 6.1. Trade Creditors

	31-Dec-20 GMD	31-Dec-19 GMD
CREDITOR GPA (STAMP & REGISTRATION)	447,600	_
CREDITOR GNPC	197,500	-
CREDITOR RENTS	309,267	_
WITHHOLDING TAX	33,730	-
SERVICE FEE	4,585,835	=
PROVISION TELEPHONE & FAX	314,035	-
RECOVERIES	2,162,875	-
	8,050,842	

# 7. Long Term Loan

	31-Dec-20 GMD	31-Dec-19 GMD
LIMBAS CREDITOR	4,792,033	4,792,033
	4,792,033	4,792,033

This is a long-term loan with regards to land purchased on credit by AMRC from Limbas Holding Company Limited and repayment on this loan is as per the contract.

# 8. Loan Income - Recoveries (GCDB)

Recoveries Comprise:	31-Dec-20 GMD	31-Dec-19 GMD
Commercial Loan Recoveries	264,694	37,233
Development Loan Recoveries	11,347,345	-
Managed Fund Recoveries	6,389,595	2,628,580
Total Revenue	18,001,634	2,665,813

The Loan Income - Recoveries relate to the recoveries from debts that the Assets Management &Recovery Corporation (AMRC) are pursuing with regard to loans from the defunct Gambia Commercial Development Bank (GCDB). See page 30 - 32 for the history of these loans for more details.

# 9. Land & Rent Income

	31-Dec-20 GMD	31-Dec-19 GMD
Rents GCU Special a/c	5,519,053	6,698,000
Saleof Land at LaminKerewan	, -	1,400,000
Income from Farafeni Guest House	516,700	795,000
Sale of Properties	800,000	-
Sale of Land at Sanyang	935,000	
Total Land & Rental Income	7,770,753	8,893,000

# 10. Other Operating Income

	GMD	GMD
Bank Interest	271	190,349
Sundry Income	39,650	14,900
Proceed on Disposals	162,500	300
Interest on Staff Loan	41,414	63,338
Decrease in Provision	154,926	- ,
Bad Debt Recovered	528,300	863,000
	927,061	1,131,887

# 11. Profit BeforeTaxation

	31-Dec-20 GMD	31-Dec-19 GMD
after charging		
Auditors'Remuneration Directors'Remuneration Depreciation	230,000 432,000	-
Deprediction	1,431,111 2,093,111	

31-Dec-20 31-Dec-19

# 12. Administrative Expenses

	31-Dec-20	31-Dec-19
	GMD	GMD
Advertising & Promotion	90,240	51,304
Bank Service -		u neto litera <b>€</b> esen petrol. PSS
(overprovision)/charges)	78,782	546,304
Cleaning Material & Detergents	16,906	20,544
Donations & Subscriptions	_	326,545
Entertainment	234,434	235,549
Gratuity	12,619	45,519
Honorarium	31,000	34,550
Injury Compensation	9,165	9,195
Insurance expense	125,279	100,825
Law Book	5,000	7,400
Staff Vehicle Loan	400,000	525,000
Medical Expense	268,432	149,579
Postage & Delivery	-	-
Property Enhancement	651,863	797,574
Stationery Printing	63,861	174,736
Telephone & Fax Expense	666,260	491,572
Utilities	486,006	524,804
Audit Fees	230,000	240,350
Director's Fees	432,000	361,000
Fuel	1,724,300	1,219,050
Sundry Expenses	47,605	27,145
Transportation & Travels	148,948	68,730
Government Stamp Duty		53,204
Farafeni Guest House	135,555	189,538
Legal Fees	965,950	3,263,746
Rent & Rates	43,049	43,049
Registration Fees	45,049	2,500
KAMCO/ AMRC Expenses	35,175	127,115
Mandinaba Land Expenses	-	375,215
Nyambikala Design & Survey	1,500,000	373,213
Social Corporate Responsibility	157,487	-
Subscription Fee	45255	-
	8,605,171	10,011,642

## 13. Staff Cost

The total number of persons (including Executive Directors) employed by the Corporation during the period were as follows:

•	31-Dec-20 GMD	31-Dec-19 GMD
Management	10	10
Others	41	41

	51	51
The total remuneration of the staff employed by the company is as follows	,	
	31-Dec-20 GMD	31-Dec-19 GMD
Salaries Social Security	7,879,522	6,925,190
Contribution Staff Training &	1,090,590	912,330
Development	449,927	289,543
	9,420,039	8,127,063
14. Repairs and Maintenance		
	31-Dec-20	31-Dec-19
	GMD	GMD
Building		
Equipment	45,625	84,215
Generator Repairs	101,477	261,688
Vehicles	6,460	5,320
	223,820	348,123
	377,382	699,346

# 15. Recognition on Foreclosed Properties

At the 76th Board of Directors' meeting held on the 27<sup>th</sup> November 2014, Management was given the approval to recognise an amount of GMD266, 012,913in the Financial Statement of AMRC which relates to foreclosed properties that are under the management and control of AMRC. The property values recognised are based on valuations that have been done by Sphinx Associates - Project and Valuation Consultants. The breakdown is as follows:

		31-Dec-20	31-Dec-19
		GMD	GMD
Citro-Product	<b>Development Loan Properties</b>	230,000,000	230,000,000
Mustapha C Jaye	<b>Development Loan Properties</b>	700,000	700,000
DrCeesay	Manage Fund Properties	7,115,000	7,115,000
MbyeNjie& Sons	Commercial Loan Properties	9,820,000	9,820,000
MbyeNjie& Sons (2)	Commercial Loan Properties	3,372,913	3,372,913
KutyBKLSanyang	Commercial Loan Properties	13,980,000	13,980,000
Sheikh Gaye	Commercial Loan Properties	1,025,000	1,025,000
Sub Total		266,012,913	266,012,913
Income from Sales of Dev	elopment Loan Properties		
(BrikamaNyambikala)	-	(11,347,345)	-
		254,665,568	266,012,913

# 16. Retained Earnings - Prior Year Adjustment

The adjustment in the 2020 retained earnings computation arises as a result of the following prior year transactions:

- Being payment of subscription fees for the month of March, April and May 2019 -GMD6,480
- Being payment of an allowance as a LiaisonOfficer between KAMCO and AMRC for the month of December 2019 - GMD2,000
- Being payment of car allowance IFOMr. Mbaye for the month of OctoberandNovember 2019 and salary??- GMD<u>7,000</u>
- Being payment of car allowance IFO EbrimaJobarteh for the month of November, December, 2019- GMD<u>5,000</u>
- Deposit made by CORA for payment against the 2018 property rent by Government Agencies -GMD400,000
- Being payment of interest accrued from the GMD38m investment GMD168,964.72
- Being payment of stamp and registration fee IFO John L. Gomez and Joy Juliana Langley Sinyan paid in 2019 - GMD6,000
- Being payment of 2018 telephone bill GMD16,752.74
- Being payment of rates atAlhaji M. CCham's property from 1995 to 2004 GMD23,916.23

# 17. Forfeited Properties under the Management of AMRC

The forfeited properties under the Management of the AMRC were properties forfeited to the state through the various Commissions of Inquiry established by Government in 1994. The said properties were then assigned to AMRC for management.

It is important to note that the Title Deeds to these properties were not transferred in the name of AMRC and as a result it is not captured in the Financial Statements of the Corporation. However, the Government reserves the prerogative to take back any property it may want to occupy or otherwise.

Pages 23 and 24 contain the detailed list of all forfeited properties under the management of AMRC for disclosure purposes.

#### 18. Contingent Liabilities

List of ongoing cases currently handled by outside Solicitors and in-house Lawyers:

Cases currently with the Corporation's LegalRetainersare as follows:

#### 18.1 South Atlantic Chambers

- 18.1.1 Alhagi M.C. Cham vs. Gambia Commercial & Development Bank (Supreme Court Appeal No. 012/2016)
- 18.1.2 Assets Management & Recovery Corporation vs. Riverside Management Ltd trading as Sita-Nunku Lodge& Marcel Hendricks, Suit No HC/723/20/CO/099/D2). This case is already concluded and the lawyers have already filed a Writ of Fife awaiting execution by the Office of the Honourable Sheriff.
- 18.1.3BabucarrDibba vs. AMRC &MomodouLaminSowetrading as World Wide Trading Enterprise, Court of Appeal (Suit No. 125/2012),for adoption of Briefs.

# 18.2Dandimayo Chambers

- 18.2.1 Belinda Able Thomas vs. AMRC & Wilson Able Thomas & Limbas Holdings. This case is currently being appealed by Dandimayo Chambers and waiting for hearing date from the Court of Appeal for proceedings to continue.
- 18.2.2 MomodouJokoDukuray vs. SannaSambou, Andreas Screurs, Hassan Zelton, AMRC &ModouJobe
- 18.2.3 Landing Jadama vs. SaikouKujabi&LaminJarju& AMRC. This case has been ongoing for almost three years at the Brikama Magistrate Court, as the plaintiff Landing Jadama is still giving evidence-in-chief.
- 18.2.4 Ansumana Barrow vs. Assets Management and Recovery Corporation, Sulayman Gai & Swami India Company Limited. This is a new case assigned to Dandimayo Chambers. It is currently filed at the High Court of The Gambia awaiting pre-trial and for the defendants to file their defence including AMRC.

# Cases currently handled by the Corporation's Legal Director are as follows:

- 18.3 MomodouJarjouand AMRC vs. MomodouJallow. This case is currently filed at the High Court awaiting Hearing Notices to be sent to the Parties.
- 18.4 Landing Jadama vs. BabucarrNjie. This case is currently at the Brikama Magistrate Court. Hearing is still ongoing.

## 19. Events After the Reporting Period

There is no significant adjusting or non-adjusting events that have occurred between 31stDecember 2020 and the date the Financial Statement of the corporation was authorized.

## 20. Finance Lease - NAWEC/AMRC

On the 9th March 2018, the Ministry of Finance and Economic Affairs (MoFEA) and the National Water and Electricity Company (NAWEC) signed a Memorandum of Understanding (MoU) designed to reduce responsibility for the historical financial debt of NAWEC that could not be serviced and other commitments required to assist NAWEC to return to financial viability. Article 3 (2) of the MoU states that "MoFEA will designate an agency that will own the assets and debt associated with water and sewerage service and Rural Electrification project".On the 11th December 2019, the Government of The Gambia, through the Ministry of Finance & Economic Affairs nominated AMRC as the agency that will own the assets and debts stated in the MoU. Furthermore, Article 3 (3) states that "these Assets will be leased back to NAWEC for a minimum lease payment and NAWEC will be the operator and responsible for the maintenance of these assets".

On the 18<sup>th</sup> of December 2019, NAWEC and AMRC entered into Finance LeaseAgreement. The terms and conditions of the Lease included the transfer of the Assets to AMRC. Furthermore, Section 6 of the Lease Agreement states that the Lessee, being NAWEC, has to pay an amount of GMD 1.00 to the Lessor, being AMRC, for the duration of the Agreement.

# Details of the Assets are as Fellows;

	RANSFER VALUE ASSET C GMD)	LASSIFICATION
Energy Dev. & Access Expansion	235,523,260	Rural Electrification
Rural Electrification Project	652,566,708	Rural Electrification
Second Phase Rural Electricity	317,850,905	Rural Electrification
Kotu Ring Water Supply	429,780,846	Water & Sewerage
Gunjur Water Supply	188,609,848	Water & Sewerage
GBA Water Supply	176,764,628	Water & Sewerage
Gunjur Rural Water Supply	1,490,825	Water & Sewerage

Furthermore, the Accounting Standard that is applied in such scenarios is IAS 17-Leases.IAS 17 states that at commencement of the Lease Term, the Lessor should record a Finance Lease in the Balance Sheet as Receivable, at an amount equal to the Net Investment in the Lease (IAS 17).With the NAWEC & AMRC arrangement, there has been no investment carried out by AMRC on these Assets due to the fact that the Assets were handed over by the Gambia Government via MOFEA and as a result we are unable to recognize the Net Investment in the Balance Sheet of the Corporation which is not in compliance with Accounting Standard on Leases. This deviation from the Accounting Standard has been reflected in the Emphasis of Matter Paragraph in the Audit Opinion on AMRC. However, we have recognized the GMD1.00 as Finance Lease Income over the Lease Term in line with IAS17. The Leased Assets are still in the Books of NAWEC as Lessee which is in compliance with Accounting Standard on Leases.

**APPENDIX** 

Appendix 1 - Off Balance Sheet Debtors – 31 December 2020

The three main debt recovery components of the Corporation (AMRC) are the commercial loans, development loans and managed fund and are all maintained off-balance sheet due to uncertainty over the valuation of these debts. When recoveries are made the sum is recognised in the income statement as part of the receipts for that period. However, the Board of Directors can use their discretion to waive debts. A summary detail of debt outstanding since 1994, waivers granted and the amounts recovered during the period are outlined below:

	Commercial	Development	Managed	Total
	Loan	Loan	Fund	
	GMD	GMD	GMD	GMD
Loans taken over from GCDB at Inception	212,313,480.00	37,442,831.00	85,768,657.00	335,524,968.00
Waivers granted to 31st March 1994	(1,195,231.00)		**	(1,195,231.00)
Receipts in the year ended 31st March 1994	(13,895,873.00)	(431,651.00)	(4,539,000.00)	(18,866,524.00)
Loans Outstanding as at 31st March 1994	197,222,376.00	37,011,180.00	81,229,657.00	315,463,213.00
Waiver granted to 31st March 1995	(1,889,831.00)	-	-	(1,889,831.00)
Received in the year ended 31st March 1995	(23,403,586.00)	(2,256,865.00)	(1,307,245.00)	(26,967,696.00)
Loans Outstanding at 31st March 1995	171,928,959.00	34,754,315.00	79,922,412.00	286,605,686.00
Received in the year ended 31st March 1996	(63,300,360.00)	(6,111.00)	(791,374.00)	(64,097,845.00)
Loans Outstanding at 31st March 1996	108,628,599.00	34,748,204.00	79,131,038.00	222,507,841.00

Received in the year ended 31st March 1997	(9,512,238.00)	(650,000.00)	(500,300.00)	(10,662,538.00)
Loans Outstanding at 31st March 1997	99,116,361.00	34,098,204.00	78,630,738.00	211,845,303.00
Received in the year ended 31st March 1998	(5,464,274.00)	-	(500,000.00)	(5,964,274.00)
Loans Outstanding at 31st March 1998	93,652,087.00	34,098,204.00	78,130,738.00	205,881,029.00
Included in a Suspense Account	-	-	(40,532,563.00	(40,532,563.00)
Received in the year ended 31st December 1998	(3,316,774.00)	_	(3,118,216.00)	(6,434,990.00)
Loans Outstanding at 31st December 1998	90,335,313.00	34,098,204.00	34,479,959.00	158,913,476.00
Received in the year ended 31st December 1999	(2,994,531.00)	(54,000.00)	(1,605,669.00)	(4,654,200.00)
Loans Outstanding at 31st December 1999	87,340,782.00	34,044,204.00	32,874,290.00	154,259,276.00
Received in the year ended 31st December 2000	(779,971.00)	-	(92,500.00)	(872,471.00)
Loans Outstanding at 31st December 2000	86,560,811.00	34,044,204.00	32,781,790.00	153,386,805.00
Received in the year ended 31st December 2001	(292,151.00)	-	_	(292,151.00)
Loans Outstanding at	86,268,660.00	34,044,204.00	32,781,790.00	153,094,654.00

31st December 2001			-	
Received in the year ended 31st December 2002	(2,533,385.00)	(2,800,000.00)	(5,000.00)	(5,338,385.00)
Loans Outstanding at 31st December 2002	83,735,275.00	31,244,204.00	32,776,790.00	147,756,269.00
Received in the year ended 31st December 2003	(8,501,779.00)	(30,665.00)	(33,400.00)	(8,565,844.00)
Loans Outstanding at 31st December 2003	75,233,496.00	31,213,539.00	32,743,390.00	139,190,425.00
Received in the year ended 31st December 2004	(2,460,794.00)	-	(4,000.00)	(2,464,794.00)
Loans Outstanding at 31st December 2004	72,772,702.00	31,213,539.00	32,739,390.00	136,725,631.00
Received in the year ended 31st December 2005	(8,461,320.00)	(500,000.00)	(106,700.00)	(9,068,020.00)
Loans Outstanding at 31st December 2005	64,311,382.00	30,713,539.00	32,632,690.00	127,657,611.00
Received in the year ended 31st December 2006	(2,078,223.00)	(56,000.00)	(380,000.00)	(2,514,223.00)
Loans Outstanding at 31st December 2006	62,233,159.00	30,657,539.00	32,252,690.00	125,143,388.00
Received in the year ended 31st December 2007	(3,165,717.00)	(117,750.00)		(3,283,467.00)
Loans	59,067,442.00	30,539,789.00	32,252,690.00	121,859,921.00

Outstanding at 31st December 2007				
Received in the year ended 31st December 2008	(11,244,916.00)	(2,500.00)	-	(11,247,416.00)
Loans Outstanding at 31st December 2008	47,822,526.00	30,537,289.00	32,252,690.00	110,612,505.00
Received in the year ended 31st December 2009	(5,521,510.00)	(400.00)		(5,521,910.00)
Loans Outstanding at 31st December 2009	42,301,016.00	30,536,889.00	32,252,690.00	105,090,595.00
Received in the year ended 31st December 2010	(8,757,687.00)	-	-	(8,757,687.00)
Loans Outstanding at 31st December 2010	33,543,329.00	30,536,889.00	32,252,690.00	96,332,908.00
Received in the year ended 31st December 2011	(1,461,400.00)		(700,000.00)	(2,161,400.00)
Loans Outstanding at 31st December 2011	32,081,929.00	30,536,889.00	31,552,690.00	94,171,508.00
Received in the year ended 31st December 2012	(575,468.00)	-	<del>-</del>	(575,468.00)
Loans Outstanding at 31st December 2012	31,506,461.00	30,536,889.00	31,552,690.00	93,596,040.00
Received in the year ended 31st December 2013	(444,001.00)	(30,000.00)	(200,000.00)	(674,001.00)

Loans Outstanding at 31st December 2013	31,062,460.00	30,506,889.00	31,352,690.00	92,922,039.00
Received in the year ended 31st December 2014	(980,333.00)	-	-	(980,333.00)
Loans Outstanding at 31st December 2014	30,082,127.00	30,506,889.00	31,352,690.00	91,941,706.00
Received in the year ended 31st December 2015	(11,502,433.00)	(6,093,798.00)	(1,492,446.00)	(19,088,677.00)
Loans Outstanding at 31st December 2015	18,579,694.00	24,413,091.00	29,860,244.00	72,853,029.00
Received in the year ended 31st December 2016	(696,750.00)		(240,000.00)	(936,750.00)
Loans Outstanding at 31st December 2016	17,882,944.00	24,413,091.00	29,620,244.00	71,916,279.00
Received in the year ended 31st December 2017	(198,046.00)		(38,080,000.00	(38,278,046.00)
Loans Outstanding at 31st December 2017	17,684,898.00	24,413,091.00	(8,459,756.00)	33,638,233.00
Received in the year ended 31st December 2018	(320,255.00)	(15,178.00)	(65,000.00)	(400,433.00)
Loans Outstanding at 31st December 2018	17,364,643.00	24,397,913.00	(8,524,756.00)	33,237,800.00
Received in the year ended 31st December 2019	(37,233.00)	=	(2,628,580.22)	(2,665,813.22)

Sale Refund		-	38,000,000.00	38,000,000.00
Loans Outstanding at 31st December 2019	17,327,410.00	24,397,913.00	26,846,663.78	68,571,986.78
Received in the year ended 31st December 2020	(264,694.58)	-	(6,185,650.08)	(6,450,344.66)
Loans Outstanding at 31st December 2020	17,062,715.42	24,397,913.00	20,661.013,70	62,121,642.12

# APENDIX 2 - LIST OF FORFEITED PROPERTIES UNDER AMRC MANAGEMENT

N.	NAME:				
NC.	NAME	TYPE	LOCATION	STATUS I	VALUE(GMD)
1	JOBE	FORFEITED	FAJARA 'F' SECTION, KSMD	DEVELOPED	2,605,000.00
	ABDOULIE KEBBEH	FORFEITED	BRIKAMA, KOMBO CENTRAL, W/DIVISION	DEVELOPED	1,689,610.00
	ABU DENTON	FORFEITED	KANIFING, KSMD	DEVELOPED	5,345,000.00
4	AJA DAFFEH FOFANA	FORFEITED	KOTU LAYOUT, KSMD	DEVELOPED	3,170,000.00
5	ALH YAYA CEESAY	FORFEITED	112 KAIRABA AVENUE, FAJARA	DEVELOPED	23,755,000.00
6	BABOUNG FATTY	FORFEITED	NEW JESHWANG, KSMD	DEVELOPED	1,421,952.00
7	BAKARY B. DARBOE	FORFEITED	CAPE POINT, KSMD	DEVELOPED	1,995,000.00
8	DEMBA JATTA	FORFEITED	BUNDUNKA-KUNDA, KSMD	DEVELOPED	1,643,444.00
9	JALAMANG KANJI	FORFEITED	KOTU LAYOUT, KSMD	DEVELOPED	3,530,000.00
	LANDING J. SONKO	FORFEITED	CAPE POINT PLOT NO. O84	DEVELOPED	5,770,000.00
1	M C CHAM	FORFEITED	KAIRABA AVEUNE	DEVELOPED	22,100,000.00
1	M C CHAM	FORFEITED	17B Hill Street Banjul	DEVELOPED	1,630,000.00
	MOMODOU M. DIBBA	FORFEITED	FAJARA, KSMD	DEVELOPED	5,640,000.00
	SAIHOU S. SABALLY	FORFEITED	CAMPAMA ESTATE, BANJUL	DEVELOPED	3,203,275.00

1 SAIHOUS. 5 SABALLY	FORFEITED	FARAFENNI TOWN, NBD	DEVELOPED	1,720,000.00
1 SAIHOUS. 6 SABALLY	FORFEITED	CAPE POINT NO. 100 KSMD	DEVELOPED	2,845,000.00
1 SERIANG 7 CEESAY	FORFEITED	KOTU LAYOUT, KSMD	DEVELOPED	5,525,000.00
1 SERIANG 8 CEESAY	FORFEITED	FAJARA 'F' SECTION, KSMD	DEVELOPED	3,079,000.00
1 SARJO 9 SANNEH	FORFEITED	BRIKAMA	DEVELOPED	1,570,149.00
2 SAIHOUS. 0 SABALLY	FORFEITED	NYAMBERI FARM WCR	DEVELOPED	N/A
2 OUSMAN 1 JOBE	FORFEITED	TALLINDING KUNJANG	N/A	N/A
2 OUSMAN 2 JOBE	FORFEITED	KANIFING ESTATE	K080/1993	N/A
2 OUSMAN 3 JOBE	FORFEITED	FAJI-KUNDA, KSMD	K484/1992	N/A
2 OUSMAN 4 JOBE	FORFEITED	LATRI-KUNDA MAMPATOKOTO	N/A	N/A
2 OUSMAN 5 JOBE	FORFEITED	KOTU SOUTH	K1125/90	N/A
2 OUSMAN 6 JOBE	FORFEITED	KOTU SOUTH	K494/91	N/A
2 OUSMAN 7 JOBE	FORFEITED	KOTU SOUTH	K400/1991	N/A
2 OUSMAN 8 JOBE	FORFEITED	BANJULUNDING	N/A	N/A
2 OUSMAN 9 JOBE	FORFEITED	BRIKAMA, KOMBO CENTRAL, W/DIVISION	N/A	N/A
3 OUSMAN 0 JOBE	FORFEITED	BRIKAMA NYAMBAI	N/A	N/A
3 OUSMAN 1 JOBE	FORFEITED	BRIKAMA KOMBO CENTRAL	P87/1989	N/A
3 OUSMAN 2 JOBE	FORFEITED	BRIKAMA NEMA	N/A	N/A
3 NFAMARA 3 FOFANA	FORFEITED	SOMA, LRR	UNDEVELOPED	N/A
3 NFAMARA 4 FOFANA	FORFEITED	SANKUYA	DEVELOPED	N/A
				98,237,430.00